

2024/25

Business Plan & Budget

Our Adelaide. Bold. Aspirational. Innovative.



January to March 2025
Quarter 3 Update

Kaurna Acknowledgement

City of Adelaide tampendi, ngadlu Kaurna yertangga banbabanbalyarnedi (inbarendi). Kaurna meyunna yaitya mattanya Womma Tandanyako. Parnako yailtya, panuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kaurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi. Kumarta yaitya miyurna iyangka yalaka ngadlu tampinhi.

City of Adelaide acknowledges the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.

Legend

Throughout this document, these icons represent:

Status

-  that the project timeline, delivery and budget are on track (based on latest adopted schedule and budget)
-  that the project has risks that are being managed and may exceed estimated time and adopted budget
-  that the project is no longer on track or within adopted budget / delivered outside of schedule and budget

Budget

-  that there is no change from the most recent adopted budget to the proposed budget
-  that there is an increase from the most recent adopted budget to the proposed budget
-  that there is a decrease from the most recent adopted budget to the proposed budget

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CEO Message

Delivering the 2024/25 Business Plan and Budget



The 2024/25 Business Plan and Budget drives delivery on the first year of the City of Adelaide Strategic Plan 2024-2028. This report highlights our progress for Quarter 3 against the objectives of the Business Plan and Budget and the corresponding aspirations of our Strategic Plan.

At the end of Quarter 3, all eight Key Objectives of the 2024/25 Business Plan and Budget were commenced and are on track for delivery by the end of the financial year.

The 2024/25 Capital Program is continuing with strong progress being made across both New and Upgrade and Renewals. Twelve New and Significant projects reached practical completion, including the Charles Street Streetscape Upgrade, which connects the cultural boulevard of North Terrace to Rundle Mall and improves pedestrian safety and accessibility of this laneway.

During the quarter, 30 renewal projects achieved practical completion including Public Art renewal projects, various road and footpaths projects, Urban Element Renewal projects, Colonel Light Centre lift renewals and some ICT renewal projects.

At the end of Quarter 3 the Strategic Project program was 71% committed or spent, with a focus on projects that support the delivery of the City of Adelaide Strategic Plan 2024-2028 and other endorsed strategies. The Social Work in Libraries Evaluation Framework project was scoped and will support the delivery of the Homelessness Strategy – Everyone's Business. Three Strategic Projects were finalised in Quarter 3; North Adelaide Golf Course – Water Investigative Study, Contact Centre Software Replacement and the ESCOSA Review.

The ongoing financial planning and management over Quarter 3 has seen delivery of an operating result generally in line with the budget. The forecast operating surplus of \$9.367m will ensure that we remain in a strong position to support our priority to deliver the 2024/25 Business Plan and Budget within the parameters adopted by Council, the Long-Term Financial Plan, and associated Asset Management Plans.

I encourage you to read through and review this progress report to recognise the Quarter 3 achievements towards the delivery of the City of Adelaide's 2024/25 Business Plan and Budget and the priorities of our Strategic Plan 2024-2028.

Michael Sedgman

Chief Executive Officer

Executive Summary

This report presents the performance and delivery status of Council's commitments against the 2024/25 Business Plan and Budget (BP&B) for the third quarter (January to March 2025). Included within this report are recommendations for business plan and budget changes, an overview of Portfolio and Project achievements, as well as the performance of Council subsidiaries.

The year end projected operating position is an operating surplus of \$9.367m which remains consistent with the adopted budget. Total estimated operating income is forecast to be \$240.099m which is \$2.186m higher than the Q2 budget of \$237.913m. This is mainly due to commercial parking revenue of \$1.041m, private works remediation income \$0.900m and bank interest of \$0.300m partially offset by a higher level of rates objections (\$0.650m). Total estimated operating expenditure (including depreciation) is forecast to be \$230.732m, which is \$2.186m higher than the Q2 budget of \$228.546m. This is due to additional private work expenses (\$0.900m) net adjustment of (\$0.760m) between depreciation and financing costs in relation to AASB16 and asset revaluations, and operating costs associated with capital projects amount to (\$0.276m).

The year-to-date Capital Expenditure as at 31 March 2025 is \$68.152m, which is \$4.474m lower than the Q2 budget of \$72.626m for this period. This is a result of the continued effort to deliver the 2024/25 capital program. The Capital Program is proposed to reduce by \$8.134m from \$121.043m to \$112.909m as a result of retiming new and upgrade projects. The renewal program has been

Operating Position (Financial Performance)

\$000's	YTD Actual	YTD Budget	Variance	Q2 Budget	Proposed Q3	Variance
Total Revenue	178,338	176,333	2,005	237,913	240,099	2,186
Total Expenses	163,930	168,494	4,564	228,546	230,732	(2,186)
Operating Surplus / Deficit	14,408	7,839	6,569	9,367	9,367	0

Council's forecasted borrowings as of 30 June 2025 is increased by \$10.366m from \$20.373m to \$30.739m as set out in the table below and is largely due to the delay in timing of the receipt of the proceeds of surplus assets into 2025/26:

Borrowings Reconciliation	Q2 Budget	Proposed Q3	Movement
Opening Cash/(borrowings) – Reconciliation provided via E-News (26/8/24)	1,635	1,635	0
Operating Surplus	9,367	9,367	0
Net outlays on Renewal of Assets	(3,583)	(4,812)	(1,229)
Net outlays on New and Upgraded Assets	(40,474)	(50,840)	(10,366)
Receipt of Long term lease extension payment	16,400	16,400	0
Movement in Net Payables and Receivables	(3,718)	(2,489)	1,229
Forecast Borrowings as at 30 June 2025	(20,373)	(30,739)	(10,366)

Council's Capital Program Quarter 3 budget changes are set out in the table below:

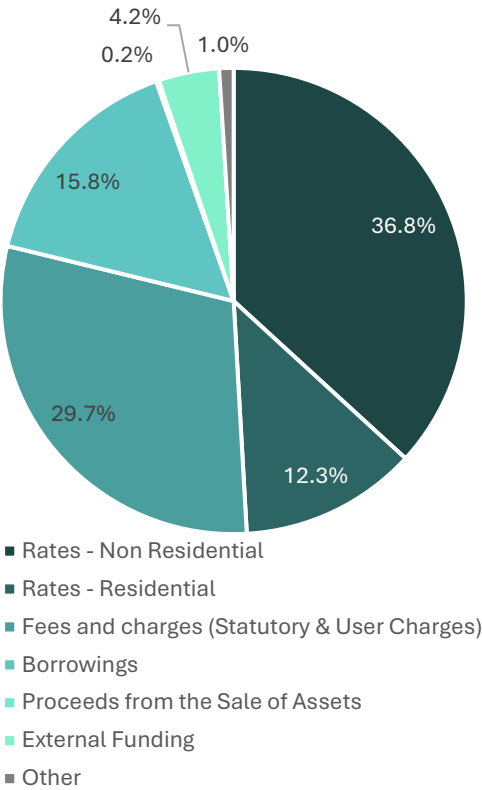
\$000's	YTD Actual	YTD Budget	Variance	Q2 Budget	Proposed Q3	Variance
New and Upgrades Projects	36,895	40,597	3,702	64,747	56,613	8,134
Renewal / Replacement of Assets	31,257	32,029	772	56,296	56,296	0
Total Revenue	68,152	72,626	4,474	121,043	112,909	8,134

reprioritised to be delivered in line with the adopted budget.

Business Plan and Budget Funding Overview

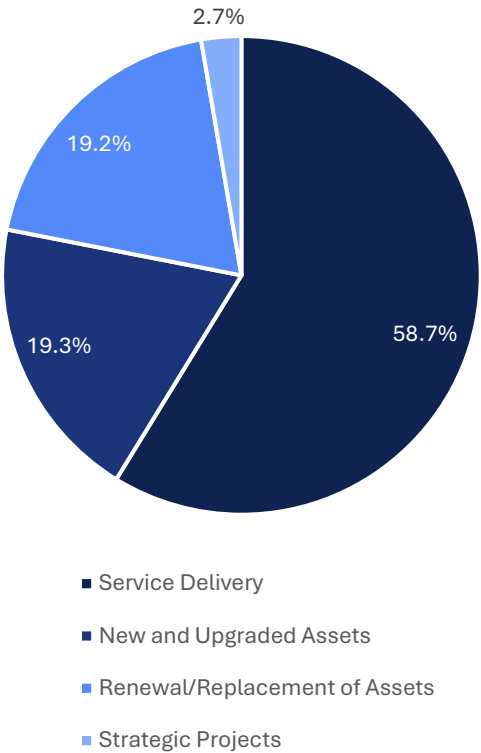
Where our funds come from

	Budget (\$m)	
Rates - Non Residential	\$ 107.782	36.8%
Rates - Residential	\$ 35.927	12.3%
Fees and charges (Statutory & User Charges)	\$ 86.926	29.7%
Borrowings	\$ 46.285	15.8%
Proceeds from the Sale of Assets	\$ 0.500	0.2%
External Funding	\$ 12.279	4.2%
Other	\$ 2.958	1.0%
TOTAL	\$ 292.657	



How our funds are spent

	Budget (\$m)	
Service Delivery	\$ 171.845	58.7%
New and Upgraded Assets	\$ 56.613	19.3%
Renewal/Replacement of Assets	\$ 56.296	19.2%
Strategic Projects	\$ 7.903	2.7%
TOTAL	\$ 292.657	



Spotlight on Strategic Plan Priorities and Projects

Our Community

Vibrant, connected and inclusive

Implement the Housing Strategy, actively seek partnership opportunities with private, public and community developers to increase supply of affordable housing.

To ensure development supports our communities’ changing needs, Council approved a submission to the State Planning Commission on the Accommodation Diversity Code Amendment (the Code Amendment) on 11 February 2025. The Code Amendment is one in a series of State Government led Code Amendments that seek to facilitate increased housing supply and diversity. Procurement commenced for the concept design of the Flinders Street Housing Project to build project feasibility. Renewal SA will seek detailed request for proposals from shortlisted proponents.

Establish a new Stretch Reconciliation Action Plan, a Disability, Access and Inclusion Plan and a Cultural Policy.

The development of a Cultural Policy continued with community engagement occurring on a draft Policy during November 2024 and in March 2025. Over 1,100 submissions were received during this timeframe, representing one of the most extensive cultural engagement efforts undertaken by the City of Adelaide. The new Cultural Policy will position culture, creativity and community at the heart of Adelaide’s planning for sustainable urban development over the next decade. It makes Adelaide an interesting and engaging place to live, learn and visit and celebrates and honours our community and cultures. Further community engagement will occur in Quarter 4 ahead of the draft being considered by Committee and Council in June 2025 for adoption. Activities for the finalisation of the 2021-2024 Stretch Reconciliation Action Plan (RAP) included a 2024 Reconciliation Achievements Video Report. The video report presented the significant milestones and achievements from the 2021-2024 Stretch RAP. Significant achievements included the National NAIDOC events held in SA, Kurna artefact ceremony at Possum Park / Pirltawardli (Park 1), and the Kurna Voices project. Planning for the implementation of the 2024-2028 Stretch RAP is ongoing. Activities for the implementation of the Disability, Access and Inclusion Plan include the development of a Business Accessibility Support Pilot Program and opportunities identified to support Journey Planning and more inclusive Council Meetings

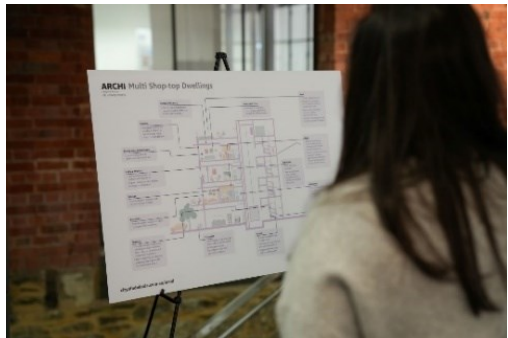


City Activation

24/25 Budget	\$0.502m	Status	On Track
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This quarter the City Activation Program delivered a campaign to attraction visitation to the West End during the Fringe Season, resulting in a 13% increase in foot traffic in the precinct compared to the same period in 2024.

The Westbound Artisan Market was also delivered this quarter in partnership with Renew Adelaide on 15 March attracting 2,000 visitors to 44 stalls held by emerging creatives that averaged a profit of \$465. *Photo: Matt Carter*



Adaptive Reuse City Housing Initiative

24/25 Budget	\$0.250m	Status	On Track
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Year to date there are 58 potential dwellings in the Adaptive Reuse City Housing Initiative pipeline including 24 dwellings that have been granted Development Approval.



Disability Access and Inclusion Plan Implementation

24/25 Budget	\$0.235m	Status	On Track
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Business Accessibility Support Program (BASP) pilot began in February with project planning commencing for the eight business to create more accessible, welcoming experiences for all.

Our Environment

Resilient, protected and sustainable

Deliver the Sustainability Incentive Scheme, supporting our partners and community to implement changes to enable a reduction in community carbon emissions.

As of 19 March 2025, 30 incentives were approved under the Sustainability Incentives Scheme with applications receiving rebates totalling \$50,954 with out-of-pocket community expenses totalling \$333,063.

Overall, these incentives have resulted in an estimated emissions reduction of 7,763 tonnes of carbon dioxide equivalents (tCO2e) over the lifespan of the products and services provided. The incentives included 13 for active travel, eight smart and green energy incentives, five climate ready incentives (thermal efficient doors/windows, shading devices, insulation), and 4 resource recovery incentives (food organics collections, indoor sorting bins, reusable delivery containers).

Partner with the State Government to undertake a Master Plan for Helen Mayo Park, improving community access.

In order to protect, enhance and activate our Park Lands, the State Government and City of Adelaide are continuing to work on finalising funding arrangements to enable master planning for Helen Mayo Park to commence.



Public Realm Greening Program

24/25 Budget	\$3.459m	Status	At Risk
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To the end of Quarter 3, 26 trees have been planted with another 180+ in the final stages of planning. 56 locations are being investigated for potential planting.



Integrated Climate Strategy

24/25 Budget	\$0.080m	Status	On Track
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The Microclimate Dashboard and Cool Wayfinding Tool is in progress. The tool will allow the public to navigate the city using the coolest route based on data from the microclimate sensors.

Our Economy

Growing, innovative and responsive

Deliver an investment attraction program as per the AEDA Business Plan

AEDA engaged with 74 businesses (YTD) on relocation and investment opportunities that have the potential of an additional 4,100+ workers in the City.



Central Market Arcade Redevelopment

24/25 Budget	\$21.841n	Status	On Track
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Progress has continued with the two-level basement and up to level four of the podium complete. Coles was announced as the supermarket operator for the Level One supermarket. Lease plans are being finalised and branding and licensing of Christmas concepts progressing.



88 O'Connell Project Delivery

24/25 Budget	\$0.080m	Status	On Track
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Construction is continuing with the external cladding of the building complete and internal fit outs of apartments are underway. The total number of apartments sold has increased to 83% and the commercial leasing strategy is progressing well.



Commercial Events & Festivals Sponsorship Program

24/25 Budget	\$0.500m	Status	On Track
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22 events and festivals have been awarded funding for delivery in 2025, including the Adelaide Motorsport Festival, Laneway Festival and Side by Side Music, Arts and Culture Festival. Gluttony, The Garden of Unearthly Delights, Fools Paradise, and The Courtyard of Curiosities were also awarded funding support.



Rundle Mall Live Music Program

24/25 Budget	\$0.100m	Status	On Track
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Sixty artists have provided performances that have been programmed to coincide with specific opportunities. In Quarter 3, nine performers participated over the WOMAdelaide weekend. The Rundle Mall City Sessions program is delivered in partnership with the City of Adelaide and UNESCO City of Music, with all artists being paid for their performances.

Our Places

Interesting, purposeful and safe

Deliver the Adaptive Reuse City Housing Initiative (ARCHI), identifying building stock suitable for adaptive reuse.

There are 58 potential dwellings in the ARCHI pipeline including 24 dwellings granted Development Approval as at Quarter 3.

The ARCHI Incentives Scheme received eight general enquiries through the webpage, Development Assessment Portal, and direct engagement. ARCHI marketing & communications is ongoing including social media posts, advertising and industry outreach.

Quarter 3 project work included a demand survey for city-based properties (forming part of a University of Adelaide Student Research Project), adaptive reuse fact sheets and case studies.

Commence construction of the Hindley Street Revitalisation project and progress design for Gouger Street, O'Connell Street and Hutt Street Revitalisation projects.

City of Adelaide is progressing the development of a revised Concept Design in preparation for commencing stakeholder consultation for the Hindley Street Revitalisation Project. Following a period of stakeholder consultation, the updated Concept Design will be presented to Council for endorsement. Design consultants have been engaged to progress the Gouger Street Detailed Design during 24/25, and design works are currently progressing in accordance with the program. Paving upgrade works adjacent the new 88 O'Connell Street development are progressing in line with the completion of the development, with the design nearing completion and site works to commence towards the back end of Q4. To create safe, healthy and inclusive spaces, extensive stakeholder engagement process was undertaken to understand communities' aspirations for on-street parking. A report will be presented to Infrastructure & Public Works Committee in April 25.



Main Street Revitalisation – Hutt Street

24/25 Budget \$0.208m **Status** At risk

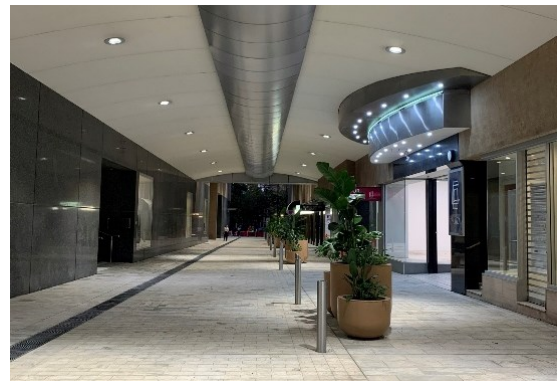
Community consultation of the five designs approved by Council occurred during February and March 2025. Engineering investigations including geotechnical, road pavement and stormwater assessments are underway.



218-232 Flinders Street

24/25 Budget \$0.216m **Status** On Track

Demolition of buildings on site occurred during January and February with all asbestos removed. This enabled full access to all car parks on site ready for the 2025 Fringe season.



Charles Street – Streetscape Upgrade

24/25 Budget \$5.188m **Status** On Track

Charles Street Streetscape Upgrade reached project completion on 28 February 2025. The result is an open and spacious thoroughfare connection to the North Terrace cultural boulevard with the Rundle Mall shopping precinct, allowing for safe and accessible passage of pedestrians.



Main Street Revitalisation – Melbourne Street

24/25 Budget \$0.697m **Status** On Track

Black Spot Grant secured from the South Australian Department of Infrastructure to enable two wombat crossings to be installed ahead of the finalised Main Street Revitalisation project.

Our Corporation

High performing, customer-centric and bold

Deliver the 2024/25 Business Plan & Budget (BP&B) within Council adopted parameters and within the parameters of the Long Term Financial Plan, and associated Asset Management Plans.

Priority to deliver the 2024/25 BP&B within the adopted parameters are on track. Forecast operating position of \$9.367m. Asset Renewals \$56.296m. New and Upgraded Assets \$56.613m.



Graduate Program

24/25 Budget \$0.841m **Status** On Track

The 2025 graduate cohort commenced. CoA's Graduate program was shortlisted for LG Professional's Excellence in People and Culture Award.



ESCOSA Review

24/25 Budget \$0.040m **Status** Complete

ESCOSA report was published on 28 February 2025 and the findings will be incorporated into the 2025/26 Business Plan and Budget.



On Street Parking Compliance Technology and Customer Analytics Reform

24/25 Budget \$0.148m **Status** On Track

Analytics and actions insights continuing to broaden, delivering KPI reporting across all legislative functions in regulatory services.



Contact Centre Software Replacement

24/25 Budget \$0.450m **Status** Complete

Contact Centre Software Replacement project has been successfully implemented and is resulting in increased service efficiency across a range of operational elements.

Our Programs and Projects

Our Organisation

The City of Adelaide will deliver the 2024/25 Business Plan and Budget through our Organisational Structure, including our Portfolios, Offices and Subsidiaries.

City Community	• Director City Community • City Culture • Customer and Marketing • Regulatory Services
City Infrastructure	• Director City Infrastructure • Infrastructure • Strategic Property and Commercial
City Shaping	• Director City Shaping • City Operations • Park Lands, Policy and Sustainability • Kadaltilla / Adelaide Park Lands Authority (Kadaltilla)
Corporate Services	• Chief Operating Officer • Finance and Procurement • Governance & Strategy • Information Management • People
Subsidiaries	• Adelaide Central Market Authority (ACMA) • Adelaide Economic Development Agency (AEDA)
Offices	• Office of the Chief Executive Officer • Office of the Lord Mayor

Operational Summary

	Q2 Budget		Proposed Q3		
	\$'000	Income	Expenditure	Income	Expenditure
City Community					
Director City Community			(334)		(334)
City Culture	6,298		(20,316)	6,199	(20,493)
Customer and Marketing	2		(6,714)	2	(6,812)
Regulatory Services	16,712		(10,376)	16,862	(10,367)
Strategic Projects	124		(774)	112	(762)
City Infrastructure					
Director City Infrastructure			(699)		(699)
Infrastructure	488		(47,554)	684	(48,850)
Strategic Property and Commercial	57,240		(33,108)	58,381	(32,478)
Strategic Projects	966		(3,387)	966	(3,132)
City Shaping					
Director City Shaping			(697)		(697)
City Operations	2,720		(44,336)	3,720	(45,325)
Park Lands, Policy and Sustainability	79		(7,436)	95	(7,346)
Kadaltilla / Adelaide Park Lands Authority	328		(328)	328	(328)
Strategic Projects	784		(2,239)	784	(2,359)
Corporate Services					
Chief Operating Officer			(1,014)		(1,014)
Finance and Procurement	138		(4,821)	138	(4,821)
Governance and Strategy			(6,056)		(6,065)
Information Management	31		(14,001)	31	(14,181)
People			(4,660)	88	(4,748)
Corporate Activities*	142,243		3,264	141,559	3,265
Adelaide Central Market Authority	5,343		(5,880)	5,430	(5,879)
Adelaide Economic Development Agency	4,417		(12,455)	4,637	(12,670)
Strategic Projects			(1,528)	83	(1,651)
Offices					
Office of the CEO			(1,457)		(1,507)
Office of the Lord Mayor			(1,640)		(1,479)
Total	237,913		(228,546)	240,099	(230,732)
Operating Surplus/(Deficit)			9,367		9,367

* Includes Rates Revenue, Corporation grants (e.g. Financial Assistance Grants), vacancy management target, and capital overhead.

City Community Portfolio

The City Community Portfolio strives to deliver exceptional experiences for our community and customers, providing opportunities for creativity, recreation and wellbeing in a city that is safe, accessible and supportive of all our communities.

Programs:

- City Culture
- Customer and Marketing
- Regulatory Services

Key Focus areas:

- Strategic communication that keeps our community informed
- Support safer public spaces and keep the city moving
- Community led services that increase wellbeing, social connection and active lifestyles
- City activation, events, initiatives, grants and sponsorship
- Provide brilliant customer service to all city users
- Facilitation of high-quality built form outcomes through the assessment phase.

Planning & Budget Updates

A Change Request of \$15,000 was submitted to install sub-meters and smart tags across a number of leased Park Lands properties to reduce staff time and resources in calculating, reimbursing and invoicing water usage where infrastructure was shared between lessees and City of Adelaide.

A \$0.030m grant was secured from the State Government's Department of Human Services to fund a Volunteer Coordinator to review, expand and enhance our volunteer program. The role will be based at the North Adelaide Community Centre and will primarily focus on developing capacity for that community however the project will result in benefits for all centres and communities.

Operating Budget Changes

Increase in Business Centre income \$0.150m

Recognition of reimbursement for Sheffield Shield contribution \$0.020m and corresponding expense \$0.020m

Change in accounting treatment in Commonwealth Home Support Program, with a reduction in income \$0.032m and savings in corresponding expenditure \$0.032m

Reduction in New Year's Eve income budget \$0.063m

Reduction in Library Grant Funding \$0.013m

Reduction in Kaurua Burn budget \$0.011m

Increase in budget for Regulatory Services rostering, Park Safe mobile camera vehicle and noise monitoring consultants \$0.070m

Increase in Department for Infrastructure and Transport (DIT) portal subscription \$0.012m

Increase in Community Centre casuals \$0.033m

Recognition of event booking system within Community Centres \$0.025m

Recognition of consulting services incurred for the review of library operations \$0.030m, which has been partly offset by savings in minor purchases \$0.025m

Savings identified in delivery of the Public Art Action Plan \$0.020m and Marketing expenditure \$0.020m

Recognition of additional Aquatic Centre expenses incurred following closure of the centre \$0.020m

Increase in Fines Enforcement Recovery Unit (FERU) expenditure \$0.100m and search and information fees \$0.018m

Depreciation adjustments \$0.019m

Increase in salary required for Mercer reviews \$0.166m in City Culture team have been offset by savings across the Program

Reallocation of FTE from Regulatory Services to City Culture \$0.091m has had a nil bottom line effect

Transfer of International Relations budget from Office of the Lord Mayor

Strategic Project Budget Changes

Funding received for Social Workers in library will now be finalised in 2025/26, this grant and associated expenditure will be recognised in 2025/26 \$0.012m.

Portfolio Quarterly Highlights

City Culture

On 11 February 2025 Council endorsed a proposal to transition out of the delivery of Commonwealth Home Support Program services, and towards a stronger positive ageing social program for the older members of the City's community. This is the result of two years of planning, in light of the upcoming changes to the delivery model for in-home aged care services and the aged care sector as a whole.

The City of Adelaide Community attended a series of student welcome events throughout February and March, including Adelaide University Student Welcome Event, Flinders University Student Welcome Event, and Kaplan Business School and Study Adelaide's Study Fest event. Student welcome brochures were distributed, which collated information about a variety of City of Adelaide and city offerings, and directing students to the Welcome International Students to the City of Adelaide website. Brochures were also delivered to student accommodation buildings in Study Adelaide Welcome Packs, including some translated into Mandarin.

On 11 March 2025, Council endorsed the proposal by South Australian Cricket Association to improve Sports Lighting in Gladys Elphick Park / Narnungga (Park 25) and endorsed a Draft Lease Agreement for Golden Wattle Park / Mirnu Wirra (Park 21W) for the purpose of public consultation.

Three community workshops on the Kaurna Knowledge Project were held this quarter, with over 100 people attending.

A huge amount of event activity occurred over Quarter 3. From Adelaide Fringe through to the Tour Down Under, the City was alive and benefitting from the hundreds of thousands of people that experienced the City. Five significant Council run event activities, including East End Unleashed, were delivered in Quarter 3.

Two Library Connections Officers were appointed in January 2025 for the 'Social Workers in Libraries' initiative, a key commitment of the *City of Adelaide Homelessness Strategy – Everyone's Business*. The initiative is designed to support homelessness prevention and early intervention through a community development approach. These new staff members have already made a positive difference through their presence in the city's libraries.

Approximately 500 residents celebrated Neighbour Day on Sunday 30 March across 13 grass roots gatherings supported by the City of Adelaide. This year saw six new hosts volunteer to help their neighbours connect. One highlight was the Halls Place/Weil Street Neighbour Day gathering, which featured the launch of a new Little Street Library, an idea that emerged from a Neighbour Day brainstorming session in Halls Place in 2024.

Customer and Marketing

Voice of Customer survey results remained at the interim target levels and the Quarter 3 report on Service Level Agreement performance showed strong improvement across all key customer-facing services.

The new telephony system was introduced during March, resulting in increased service efficiency across a range of operational elements.

Regulatory Services

Positive outcomes were achieved in long running noise complaint matters in the West End precinct, with Council receiving positive feedback from agencies such as Consumer and Business Services and South Australian Police for the approach taken.

City Community Portfolio Budget

	Q2 Budget					Proposed Q3			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			23,136		23,136		23,175		23,175
Employee Costs	196.9			(24,436)	(24,436)	196.9		(24,636)	(24,636)
Materials				(9,835)	(9,835)			(9,882)	(9,882)
Sponsorships				(1,016)	(1,016)			(1,004)	(1,004)
Depreciation				(2,932)	(2,932)			(2,951)	(2,951)
Finance Costs				(295)	(295)			(295)	(295)
TOTAL	196.9	23,136	(38,514)	(15,378)	(15,378)	196.9	23,175	(38,768)	(15,5793)
Program Budget									
Office of the Director	3.0	0		(334)	(334)	3.0	0	(334)	(334)
City Culture	70.0	6,298		(20,316)	(14,018)	71.0	6,199	(20,493)	(14,294)
Customer and Marketing	40.1	2		(6,714)	(6,712)	40.1	2	(6,812)	(6,810)
Regulatory Services	82.0	16,712		(10,376)	6,336	81.0	16,862	(10,367)	6,495
Strategic Projects	1.8	124		(774)	(650)	1.8	112	(762)	(650)
TOTAL	196.9	23,136	(38,514)	(15,378)	(15,378)	196.9	23,175	(38,768)	(15,5793)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade		105	(4,187)	5	(4352)
Renewal		274	(291)	274	(728)
TOTAL		379	(889)	279	(5,080)

City Culture

Q2 Budget					Proposed Q3			
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget								
Revenue		6,298		6,298		6,199		6,199
Employee Costs	70.0		(9,365)	(9,365)	71.0		(9,655)	(9,655)
Materials			(7,213)	(7,213)			(7,081)	(7,081)
Sponsorships			(511)	(511)			(511)	(511)
Depreciation			(2,932)	(2,932)			(2,951)	(2,951)
Finance Costs			(295)	(295)			(295)	(295)
TOTAL	70.0	6,298	(20,316)	(14,018)	71.0	6,199	(20,493)	(14,294)
Activity View								
Associate Director (office)	2.0		(377)	(377)	2.0		(397)	(397)
Adelaide Town Hall	5.0	3,130	(3,265)	(135)	5.0	3,130	(3,265)	(135)
Aquatic Centre	0.0	194	(738)	(544)	0.0	194	(756)	(562)
City Experience	15.1	814	(4,249)	(3,435)	16.1	770	(4,440)	(3,670)
City Lifestyle	10.8	1,585	(3,747)	(2,162)	10.8	1,543	(3,716)	(2,173)
Creative City	11.6	33	(2,425)	(2,392)	11.6	33	(2,438)	(2,405)
Libraries	25.5	542	(5,515)	(4,973)	25.5	529	(5,481)	(4,952)
TOTAL	70.0	6,298	(20,316)	(14,018)	71.0	6,199	(20,493)	(14,294)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Aboriginal Protocol Grant	0		(41)	0	(41)
Adelaide's New Years Eve	63		(700)	0	(700)
Annual Delivery of Kaurna Initiatives	24		(81)	13	(81)
ANZAC Day Service - March & Related Activities	0		(61)	0	(55)
Arts and Cultural Grants	0		(262)	0	(262)
Business Activation and Support	0		0	20	(20)
Christmas Festival Action Plan	0		(529)	0	(529)
City Activation - West End Precinct	0		(52)	0	(45)
City Activation – East End Unleashed	40		(294)	40	(279)
City Activation - Gouger Street Precinct	0		(52)	0	(50)
City Activation - Hutt Street Precinct	0		(79)	0	(74)
City Activation - North Adelaide Precinct	0		(106)	0	(97)
City Activation - Precinct Support	0		(118)	0	(118)
Community Capacity Development	0		(3)	0	(3)
Community Impact Grants	0		(372)	0	(372)
Homelessness Social and Affordable Housing	0		(301)	0	(301)
International Relations (Sister Cities)	0		0	0	(15)
Live Music Industry and Venues Support	35		(93)	35	(93)
UNESCO Adelaide City of Music Ltd Partnership	0		(54)	0	(54)
Winter Weekends	0		(207)	0	(108)
TOTAL	162		(3,405)	108	(3,297)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
City Activation			(502)		(502)
DHS Community Neighbourhood Development Funding	99		(99)	99	(99)
Social Work in Libraries	25		(25)	13	(13)
TOTAL	124		(626)	112	(614)

		Q2 Budget		Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade		105	(4,187)	5	(4,352)
Renewal		274	(274)	274	(711)
TOTAL		379	(872)	279	(5,063)

Customer and Marketing

	2024/25 Q2					Proposed Q3			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			2		2		2		2
Employee Costs	40.1			(4,832)	(4,832)	40.1		(4,832)	(4,832)
Materials				(1,882)	(1,882)			(1,980)	(1,980)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL	40.1	2	2	(6,714)	(6,712)	40.1	2	(6,812)	(6,810)
Activity View									
Associate Director (office)	1.0			(215)	(215)	1.0		(215)	(215)
Customer Experience	28.1	2		(4,280)	(4,278)	28.1	2	(4,398)	(4,396)
Marketing & Communications	11.0			(2,219)	(2,219)	11.0		(2,199)	(2,199)
TOTAL	40.1	2	2	(6,714)	(6,712)	40.1	2	(6,812)	(6,810)

	2024/25 Q2			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
N/A					
TOTAL	0	0	0	0	0

	2024/25 Q2			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade					
Renewal			(17)		(17)
TOTAL	0	0	(17)	0	(17)

Regulatory Services

Q2 Budget					Proposed Q3				
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
Operating Budget									
Revenue		16,712		16,712		16,862		16,862	
Employee Costs	82.0		(9,651)	(9,651)	81.0		(9,560)	(9,560)	
Materials			(725)	(725)			(807)	(807)	
Sponsorships			0	0			0	0	
Depreciation			0	0			0	0	
Finance Costs			0	0			0	0	
TOTAL	82.0	16,712	(10,376)	6,336	81.0	16,862	(10,367)	6,495	
Activity View									
Associate Director (office)	5.0	0	(867)	(867)	3.0	0	(476)	(476)	
City Development	21.9	3,631	(2,791)	840	22.9	3,631	(2,993)	638	
City Safety	13.0	521	(1,854)	(1,333)	13.0	521	(1,884)	(1,363)	
On-Street Parking Compliance	42.1	12,560	(4,864)	7,696	42.1	12,710	(5,014)	7,696	
TOTAL	82.0	16,712	(10,376)	6,336	81.0	16,862	(10,367)	6,495	

	Q2 Budget		Proposed Q3	
	\$'000	Inc.	Exp.	Exp.
Operating Activities				
N/A			0	
TOTAL	0	0	0	0

	Q2 Budget		Proposed Q3	
	\$'000	Inc.	Exp.	Exp.
Strategic Projects				
On-Street Parking Compliance Technology and Customer Analytics Reform			(148)	(148)
TOTAL	0	(148)	0	(148)

	Q2 Budget		Proposed Q3	
	\$'000	Inc.	Exp.	Exp.
Capital Projects				
New and Upgrade				0
Renewal				0
TOTAL	0	0	0	0

City Infrastructure Portfolio

The City Infrastructure Portfolio is responsible for Council's infrastructure assets, strives to make it easier to conduct business in our City and leads the Council's property portfolio and commercial businesses to generate income.

Programs:

- Infrastructure
- Strategic Property and Commercial

Key Focus areas:

- Capital Works Program, including New and Upgrade and Renewals
- Main street revitalisation and improvements
- Delivery of initiatives as defined in the City of Adelaide Property Strategy
- Progress approved property development projects including Market Square, 88 O'Connell, and the Former Bus Station site.

Planning & Budget Updates

A number of budget changes have been considered during Quarter 3, for retiming into 2025/26. These projects include:

- Vincent Street & Vincent Place - commencing in Quarter 4 2024/25 but extending into 2025/26.
- Torrens Lake Earth Retaining Structure.
- Street Tree Greening - retiming of unspent budget in 2024/25 into 2025/26.
- Rymill Park Masterplan & Accessibility - commenced, but staging of works around events will see work extend into 2025/26.
- O'Connell / Archer Blackspot intersection upgrade.

For Q3 budget review, Commercial Income has been increased by \$1.140m mainly driven by Commercial Parking as pricing decisions continue to provide higher revenue. Grants of \$0.197m were recognised in the quarter including Roads to Recovery.

Depreciation and interest costs increased by (\$0.560m) due to revaluations and recognition of a building impairment and lease extension.

Operating costs associated with capital projects \$0.276m have been offset by savings in Commercial expenditure \$0.197m (including consultancy of \$0.075m and transport activities \$0.015m).

Strategic projects provided savings of \$0.255m including a delay to the bridge maintenance program \$0.200m and savings in the Flinders Masterplan project of \$0.080m.

Portfolio Quarterly Highlights

Infrastructure

The Infrastructure Program has maintained strong delivery through to the end of Quarter 3, with a significant New & Upgrade and Renewals spend to the end of March 2025.

Key projects that have reached completion in Quarter 3 include the Charles Street redevelopment and the North-South Bikeway project along Frome Road.

Significant stormwater projects at Hutt Street/South Terrace and Unley Road Culvert have commenced.

The Street Tree Greening program is gathering momentum, with contracts awarded to a number of contractors, and trees beginning to be planted.

Strategic Property and Commercial

Market Square progress has continued including slab construction up to level four.

Multiplex has also completed overhead protection works in the Adelaide Central Market with the installation of scaffolding at either ends of the Eastern Roadway (Grote and Gouger Street).

Consultant procurement for concept design has commenced for the Flinders Street housing project in order to build a project feasibility.

Renewal SA will seek detailed request for proposals from shortlisted proponents within the next month.

City Infrastructure Portfolio Budget

Q2 Budget					Proposed Q3			
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget								
Revenue		58,694		58,694		60,031		60,031
Employee Costs	118.2		(12,153)	(12,153)	118.2		(12,143)	(12,143)
Materials			(20,508)	(20,508)			(20,368)	(20,368)
Sponsorships			(162)	(162)			(162)	(162)
Depreciation			(51,419)	(51,419)			(50,046)	(50,046)
Finance Costs			(506)	(506)			(2,440)	(2,440)
TOTAL	118.2	58,694	(84,748)	(26,054)	118.2	60,031	(85,159)	(25,128)
Program Budget								
Office of the Director	3.0	0	(699)	(699)	3.0	0	(699)	(699)
Infrastructure	69.3	488	(47,554)	(47,066)	69.3	684	(48,850)	(48,166)
Strategic Property and Commercial	44.9	57,240	(33,108)	24,132	44.9	58,381	(32,478)	25,903
Strategic Projects	1.0	966	(3,387)	(2,421)	1.0	966	(3,132)	(2,166)
TOTAL	118.2	58,694	(84,748)	(26,054)	118.2	60,031	(85,159)	(25,128)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade		5,999	(46,390)	6,245	(41,657)
Renewal		487	(45,232)	684	(43,352)
TOTAL		6,486	(95,188)	6,929	(100,406)

Infrastructure

Q2 Budget					Proposed Q3			
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget								
Revenue		488		488		684		684
Employee Costs	69.3		(3,941)	(3,941)	69.3		(3,941)	(3,941)
Materials			(5,302)	(5,302)			(5,563)	(5,563)
Sponsorships			(162)	(162)			(162)	(162)
Depreciation			(38,149)	(38,149)			(39,184)	(39,184)
Finance Costs								0
TOTAL	69.3	488	(47,554)	(47,066)	69.3	684	(48,850)	(48,166)
Activity View								
Associate Director (office)	1.9		(674)	(674)	1.9		(674)	(674)
Infrastructure Planning and Delivery	45.6	488	(46,216)	(45,728)	45.6	684	(47,512)	(46,828)
Technical Services	21.8		(664)	(664)	21.8		(664)	(664)
TOTAL	69.3	488	(47,554)	(47,066)	69.3	684	(48,850)	(48,166)

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Free City Connector			(1,301)		(1,301)
TOTAL	0		(1,301)	0	(1,301)

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Adelaide Park Lands Strategic Water Resources Study	0		(80)	0	(80)
Resilient Flood Planning	966		(1,723)	966	(1,723)
Bridge Maintenance Program	0		(400)	0	(200)
CLC & Eagle Chambers - Accommodation Planning	0		0	0	(25)
Heritage Strategy 2021 - 2036	0		(41)	0	(41)
Asset Condition Audit	0		(539)	0	(539)
SA Power Networks (SAPN) Luminaire Upgrades	0		(14)	0	(14)
Transport Strategy	0		(295)	0	(295)
North Adelaide Golf Course Water Feasibility Study	0		(26)	0	(26)
City Speed Limit Review	0		(27)	0	(27)
School Safety Review	0		(12)	0	(12)
TOTAL	966		(3,157)	966	(2,982)

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade	5,999		(22,436)	6,245	(17,690)
Renewal	487		(45,007)	684	(42,927)
TOTAL	6,486		(71,009)	6,929	(76,014)

Strategic Property and Commercial

Q2 Budget					Proposed Q3				
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
Operating Budget									
Revenue		57,240		57,240		58,381		58,381	
Employee Costs	44.9		(7,390)	(7,390)	44.9		(7,380)	(7,380)	
Materials			(11,942)	(11,942)			(11,796)	(11,796)	
Sponsorships				0				0	
Depreciation			(13,270)	(13,270)			(10,862)	(10,862)	
Finance Costs			(506)	(506)			(2,440)	(2,440)	
TOTAL	44.9	57,240	(33,108)	24,132	44.9	58,381	(32,478)	25,903	
Activity View									
Associate Director (office)	1.8		(431)	(431)	1.8		(410)	(410)	
Commercial	4.0	308	(852)	(544)	4.0	295	(923)	(628)	
Parking	17.8	45,304	(14,846)	30,458	17.8	46,351	(15,306)	31,045	
North Adelaide Golf Course	13.1	4,950	(5,100)	(150)	13.1	4,977	(5,097)	(120)	
Strategic Property Development	4.0		(821)	(821)	4.0		(771)	(771)	
Strategic Property Management	4.2	6,678	(11,058)	(4,380)	4.2	6,758	(9,971)	(3,213)	
TOTAL	44.9	57,240	(33,108)	24,132	44.9	58,381	(32,478)	25,903	

	2024/25 Q2			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
N/A					
TOTAL		0	0	0	0

	2024/25 Q2			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
218 - 232 Flinders Street Masterplan Investigations			(150)		(70)
88 O'Connell St Redevelopment			(80)		(80)
TOTAL			(230)		(150)

	2024/25 Q2			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade			(23,954)		(23,967)
Renewal			(225)		(425)
TOTAL			(24,179)		(24,392)

City Shaping Portfolio

The City Shaping Portfolio leverages and celebrates our role as a Capital City Council and delivers the services that protect our heritage, Park Lands and urban environment and demonstrate our environmental leadership now and into the future.

Programs:

- City Operations
- Park Lands, Policy and Sustainability

Subsidiary

- Kadaltilla/Adelaide Park Lands Authority

Key Focus areas:

- Adelaide Park Lands greening, management and improvements
- Developing the City Plan
- Kaurua heritage and voice and cultural mapping of the Adelaide Park Lands
- Heritage promotion and protection
- Maintenance of public realm and city presentation

Planning & Budget Updates

Recognition of higher volumes of trade in the Green Waste Facility (Nursery) \$0.100m offset by higher expenditure incurred of (\$0.040m).

Recognition of event fee for service \$0.900m which is offset by additional expenditure of (\$0.900m).

Recognition of a grant for EV smart charging was received in the quarter \$0.015m.

Expenditure savings of \$0.235m partially funding strategic projects delivering the Business Plan for Park Lands Policy and Sustainability – Key Biodiversity Area Management Plan (\$0.075m), Disability Access and Inclusion Plan increase to delivery (\$0.030m), Climate Change Risk Assessment (\$0.145m).

Savings in the Design Code Amendment project of \$0.075m partially funded the new project for World Heritage Bid for the Park Lands of (\$0.130m).

Savings of \$0.040 in Reconciliation Action Plan.

Increases to budget to cover an Operational review in City Operations (\$0.045m) and partially fund the Fleet Asset Management Plan (\$0.015m) were also made.

Ongoing drier than average weather conditions are requiring higher than anticipated irrigation requirements. The full quantum of the cost impacts is not known at this time.

Instances of vandalism remains prevalent and is resulting in an unexpected budget pressure.

An update of the City of Adelaide's climate risk report will commence in Quarter 4 of 2024/25 in response to Council's preparation of a climate governance and reporting framework.

Council considered the Historic Area Statement Update Code Amendment on 11 March 2025 following public consultation and deferred the matter for further review and advice from Administration on the inclusion of 'Representative Buildings' in the Planning and Design Code.

Portfolio Quarterly Highlights

City Operations

The review of the 2012 Cleansing Service Standard is progressing, with the pilot program commencing on 10 March 2025. Prior to the pilot, community engagement was conducted through a survey to gather feedback, which will help shape the pilot and guide the assessment of findings, opportunities, and recommendations, which will be presented at a future Infrastructure and Public Works Committee meeting.

Service Standard workshops to align with adopted Asset Management Plans are ongoing. City Operations staff along with key parts of the organisation are working through Phase One of the project - defining Failure/Cause/Remedy and Asset Criticality for each Asset Class.

The Waste Services feasibility study is ongoing, with the consultant having met with key stakeholders to gather insights. Work continues on assessing options for the future of service delivery, ensuring recommendations are well-informed and comprehensive.

Our teams have been heavily involved in supporting the Events Team throughout the current events season, providing technical advice and on-the-ground assistance to ensure events run smoothly.

City Operations recently concluded the second round of de-silting operations within the Torrens Lake. This year, a contractor trialled a new piece of plant that proved to be highly successful.

Park Lands Policy & Sustainability

The Business Accessibility Support Program pilot project launched in February 2025 with the support of the City of Adelaide Access and Inclusion Panel. The pilot cohort of local businesses are participating in accessibility workshops, one-on-one consultations, and tailored resources as part of the program design. The \$80,000 support fund was noted by Council on 11 February 2024 and is operational. Participating businesses have commenced project planning for accessibility improvements.

The Tentative List submission for the World Heritage Bid is progressing with work focused on establishing processes to enable consultation with Traditional Owners using the principles of Free, Prior, and Informed Consent (FPIC). The Tentative List submission is being prepared in 2025 and targeting submission to the Federal Government by early 2026.

Council approved the Built Heritage Management Policy on 11 February 2025 which covers the conservation and promotion of built heritage places, historic character streetscapes, historic areas, archaeology, designed landscapes and public realm elements of Adelaide, North Adelaide and the Adelaide Park Lands.

Kadaltilla/Adelaide Park Lands Authority

The draft Kadaltilla Business Plan and Budget 2025/2026 was delivered. A Cultural Burn Park Lands Site Tour was undertaken with City of Adelaide staff and members of the Board. Review of the Adelaide Park Lands Management Strategy (APLMS) Towards 2036 is ongoing including consultation with the State Government.

City Shaping Portfolio Budget

Q2 Budget					Proposed Q3				
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
Operating Budget									
Revenue		3,911		3,911		4,927		4,927	
Employee Costs	269.8		(30,975)	(30,975)	269.8		(30,742)	(30,742)	
Materials			(20,091)	(20,091)			(21,368)	(21,368)	
Sponsorships			(2,183)	(2,183)			(2,213)	(2,213)	
Depreciation			(1,787)	(1,787)			(1,732)	(1,732)	
Finance Costs				0			0	0	
TOTAL	269.8	3,911	(55,036)	(51,125)	269.8	4,927	(56,055)	(51,128)	
Program Budget									
Office of the Director	3.0	0	(697)	(697)	3.0	0	(697)	(697)	
Park Lands, Policy & Sustainability	35.6	79	(7,436)	(7,357)	35.6	95	(7,346)	(7,251)	
City Operations	227.9	2,720	(44,336)	(41,616)	227.9	3,720	(45,325)	(41,605)	
Kadaltilla / Park Lands Authority	1.3	328	(328)	0	1.3	328	(328)	0	
Strategic Projects	2.0	784	(2,239)	(1,455)	2.0	784	(2,359)	(1,575)	
TOTAL	269.8	3,911	(55,036)	(51,125)	269.8	4,927	(56,055)	(51,128)	

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade		120	(4,149)	10	(4,149)
Renewal			(1,492)		(1,492)
TOTAL		120	(5,663)	10	(5,641)

City Operations

2024/25 Q2					Proposed Q3				
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
Operating Budget									
Revenue		2,720		2,720		3,720		3,720	
Employee Costs	227.9		(24,759)	(24,759)	227.9		(24,759)	(24,759)	
Materials			(17,790)	(17,790)			(18,834)	(18,834)	
Sponsorships			0	0				0	
Depreciation			(1,787)	(1,787)			(1,732)	(1,732)	
Finance Costs			0	0				0	
TOTAL	227.9	2,720	(44,336)	(41,616)	227.9	3,720	(45,325)	(41,605)	
Activity View									
Associate Director (office)	16.8	12	(2,977)	(2,965)	16.8	12	(3,037)	(3,025)	
Manager, City Maintenance	1.0	0	(200)	(200)	1.0	0	(200)	(200)	
Manager, City Presentation	1.0	0	(190)	(190)	1.0	0	(190)	(190)	
Cleansing	48.5	7	(7,309)	(7,302)	48.5	7	(7,309)	(7,302)	
Facilities	5.0	0	(3,169)	(3,169)	5.0	0	(3,204)	(3,204)	
Horticulture	84.7	2,428	(15,182)	(12,754)	84.7	3,328	(16,022)	(12,694)	
Infrastructure Maintenance	33.0	0	(5,907)	(5,907)	33.0	0	(5,852)	(5,852)	
Trades	25.0	253	(5,743)	(5,490)	25.0	353	(5,843)	(5,490)	
Waste	2.5	20	(3,116)	(3,096)	2.5	20	(3,116)	(3,096)	
Workshops	10.4	0	(543)	(543)	10.4	0	(552)	(552)	
TOTAL	227.9	2,720	(44,336)	(41,616)	227.9	3,720	(45,325)	(41,605)	

	2024/25 Q2		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Safer City Program		0	(95)	0	(95)
TOTAL		0	(95)	0	(95)

	2024/25 Q2		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Waste Feasibility			(100)		(100)
TOTAL		0	(100)	0	(100)

	2024/25 Q2			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade					
Renewal			(1,492)		(1,492)
TOTAL		0	(1492)	0	(1492)

Park Lands, Policy & Sustainability

	Q2 Budget					Proposed Q3			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			79		79		95		95
Employee Costs	35.6			(5,113)	(5,113)	35.6		(4,879)	(4,879)
Materials				(863)	(863)			(1,007)	(1,007)
Sponsorships				(1,460)	(1,460)			(1,460)	(1,460)
Depreciation					0				0
Finance Costs					0				0
TOTAL	35.6	79		(7,436)	(7,357)	35.6	95	(7,346)	(7,251)
Activity View									
Associate Director (office)	3.0			(485)	(485)	3.0		(434)	(434)
City Planning and Heritage	17.2	44		(4,034)	(3,990)	17.2	45	(4,004)	(3,959)
Low Carbon & Circular Economy	7.8	35		(1,674)	(1,639)	7.8	35	(1,757)	(1,722)
Park Lands & Sustainability	7.6			(1,243)	(1,243)	7.6	15	(1,151)	(1,136)
TOTAL	35.6	79		(7,436)	(7,357)	35.6	95	(7,346)	(7,251)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Integrated Climate Strategy - SIS			(226)		(226)
City of Adelaide Prize			(30)		(30)
Integrated Climate Strategy - Carbon Neutral			(353)		(436)
Integrated Climate Strategy - Sustainability			(106)	15	(106)
Economic Policy			(42)		(42)
Heritage Incentive Scheme			(1,163)		(1,163)
Heritage Promotion Program			(182)		(181)
History Festival			(32)		(32)
Homelessness - Social and Affordable Housing			(160)		(160)
Homeless and Vulnerable People Project	44		(44)	44	(44)
NAIDOC Week Celebrations			(54)		(54)
Noise Management Program Incentive Scheme			(46)		(46)
Safer City Program			(197)		(197)
TOTAL	44		(2,635)	59	(2,717)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Social Planning Homelessness and Adelaide Zero Project Resourcing			(208)		(208)
Reconciliation Action Plan 2024-2027 Implementation			(140)		(100)
National Heritage Management Plan Implementation			(100)		(100)
Local Heritage Assessments - 20th Century Buildings			(50)		(50)
Homelessness Strategy Implementation			(40)		(40)
Historic Area Statement - Code Amendment			(112)		(112)
Economic Development Strategy Implementation			(106)		(106)
Disability Access and Inclusion Plan 2024-2028 Implementation			(205)		(235)
Delivering the Planning and Design Code Amendment Program 23-26 (Yr 2)			(240)		(165)
Dry Areas Evaluation			(115)		(115)
Botanic Creek Rehabilitation (Community Planting)^	34		(72)	34	(72)
Adaptive Reuse City Housing Initiative^	250		(250)	250	(250)
Adaptive Re-use Housing Initiative Program (ARCHI)	250		(250)	250	(250)
Heritage Incentive Scheme - State Heritage Buildings	250		(250)	250	(250)
World Heritage Bid for the Park Lands					(130)
Key Biodiversity Area Management Plans					(75)
TOTAL	784		(2,138)	784	(2,258)

		Q2 Budget		Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade Renewal		120	(4,149)	10	(4,149)
TOTAL		120	(4171)	10	(4149)

Kadaltilla / Adelaide Park Lands Authority

2024/25 Q2					Proposed Q3			
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget								
Revenue		328		328		328		328
Employee Costs	1.3		(175)	(175)	1.3		(175)	(175)
Materials			(138)	(138)			(138)	(138)
Sponsorships			(15)	(15)			(15)	(15)
Depreciation			0	0				0
Finance Costs			0	0				0
TOTAL	1.3	328	(328)	0	1.3	328	(328)	0
Activity View								
Kadaltilla	1.3	328	(328)	0	1.3	328	(328)	0
TOTAL	1.3	328	(328)	0	1.3	328	(328)	0

	2024/25 Q2			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
N/A			0		
TOTAL		0	0,000	0	0,000

	2024/25 Q2			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade					
Renewal					
TOTAL		0	0	0	0

	2024/25 Q2			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
N/A					
TOTAL		0	0,000	0	0,000

Corporate Services Portfolio (including subsidiaries)

The Corporate Services Portfolio provides effective and efficient services and insights to strengthen and grow our organisational capability, and support a culture of accountability, transparency and innovation.

Key Focus areas:

- Revised Strategic Management Framework and new Strategic Plan
- New and different ways to engage our community
- City of Adelaide Graduate program
- Update Long Term Financial Plan
- Development of Program Plans

Programs:

- Finance and Procurement
- Governance & Strategy
- Information Management
- People

Subsidiaries:

- Adelaide Central Market Authority
- Adelaide Economic Development Agency

Planning & Budget Updates

Increase in rates objections of \$0.650m to reflect the increase in the number of objections that have been approved in 2024/25.

Recognition of a new strategic project of \$0.073m to undertake the Central Ward Election.

Increase in bank interest received of \$0.0300m to reflect an improved cash position is better than originally forecasted.

Increase in property income of \$0.087m within Adelaide Central Market.

Recognition of grant funding secured for Trader Sustainability Program of \$0.050m offset by additional expenditure of \$0.050m.

Recognition of grant funding received from Local Government Mutual Liability Scheme of \$0.088m offset by additional expenditure of \$0.088m to deliver leadership capability and field verification works.

Recognition of reimbursement of costs incurred during banking transition \$0.033m.

Transfer of \$0.021m from Rundle Mall operational budget to fund street lighting capital project in Rundle Mall laneway.

Recognition of Contribution to the Committee for Adelaide \$0.015m administered by Adelaide Economic Development Agency.

Increase in Rundle Mall Concession income \$0.120m, offset by additional activation activities in Rundle Mall.

Recognition of sales and expenditure related to the AEDA Business Summit \$0.100m (net nil).

Portfolio Quarterly Highlights

Finance & Procurement

Rating Review commenced.

46 active procurements occurred in 2024/25 Quarter 3 to the value of \$48.845m.

Governance & Strategy

Appointment of Core Committee Chairs successfully approved by Council with appointments through to the end of the Council term, this included approval of the Core Committee meeting schedule.

Exercise Firecracker was named a Finalist in the LG Annual Awards for Excellence in Emergency Management / Disaster Recovery.

Progressed the 2024/25 Business Plan & Budget Quarter 3 Report.

In Quarter 3 the City of Adelaide submitted eight grant opportunities to the value of \$12 million.

Reported on the Integrated Community Engagement Framework for Quarter 2 2024/25.

Commenced the City User Profile Survey for 2025.

Continued workshops with the Council for the development of the 2025/26 Business Plan and Budget.

Information Management

Data Analytics roadmap defined and is progressing as planned.

The new Contact Centre software successfully implemented.

Improvements to the Service Desk processes have been implemented and updates to the staff portal has been rolled out to make it easier and simpler to use.

People

Organisational Culture Action plan, arising from the 2024 Culture Survey, created and endorsed by Executive and communicated to staff.

City of Adelaide's Graduate program shortlisted for LG Professional's Excellence in People and Culture Award.

Continued roll out of workforce planning framework with an additional five programs commencing workforce planning in Quarter 3.

Adelaide Central Market Authority

Successful in winning a \$0.100m Green Industries SA LEAP Grant to deliver a Trader Sustainability Program, in partnership with local sustainability experts 2XE Research.

Friday Nights at the Adelaide Central Market voted Australia's favourite food experience in the 2025 Delicious 100 awards which gained additional media coverage and showed strong national support.

Adelaide Economic Development Agency

Rundle Mall achieved record breaking foot traffic (681,000 people) over the 21-23 March weekend coinciding with the Inaugural Colours of Asia Festival, the last weekend of the Adelaide Fringe Festival and the Port Adelaide vs Richmond AFL game at the Adelaide Oval.

The See for Yourself campaign was extended from January – April 2025 with a focus on Experiences, Food & Drink (with a new daytime focus), Nightlife, Events & Festivals, Retail, and Families (new) with over 45 businesses and events featured.

Business Events Adelaide, a recipient of the Adelaide Economic Development Agency Strategic Partnership Program, announced \$540 million economic value from business events won in the first six months of this financial year.

Five events and festivals supported through the Events and Festivals Sponsorship program and nine events and festivals supported through the Commercial Events Sponsorship Program during Quarter 3.

74 businesses (YTD) have been engaged on relocation and investment opportunities that have the potential of an additional 4,100+ jobs within Adelaide and North Adelaide.

The \$5.9 million Charles Street upgrade completed in March 2025 and transformed the laneway into a key pedestrian-focused link between North Terrace and the Rundle Mall precinct.

Adelaide Economic Development Agency conducted a Visitor Economy Industry Update on 19 February at U-City amongst 60+ tourism representatives. The session included an update on visitor expenditure, travel behaviours and trends from the SA Tourism Commission, an outline on the Adelaide Economic Development Agency Visitor Economy Guiding Framework, and an update on the latest destination marketing campaign encouraging South Australians to visit the city.

Corporate Services Portfolio Budget

Q2 Budget					Proposed Q3			
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget								
Revenue		152,172		152,172		151,966		151,966
Employee Costs	165.8		(14,212)	(14,212)	165.8		(9,550)	(9,550)
Materials			(28,119)	(28,119)			(33,199)	(33,199)
Sponsorships			(3,749)	(3,749)			(3,764)	(3,764)
Depreciation			(1,064)	(1,064)			(1,244)	(1,244)
Finance Costs			(7)	(7)			(7)	(7)
TOTAL	165.8	152,172	(47,151)	105,021	165.8	151,966	(47,764)	104,202
Program Budget								
Office of the COO	5.0	0	(1,014)	(1,014)	5.0	0	(1,014)	(1,014)
Finance and Procurement	28.8	138	(4,821)	(4,683)	28.8	138	(4,821)	(4,683)
Governance and Strategy	23.3	0	(6,056)	(6,056)	23.3	0	(6,065)	(6,065)
Information Management	35.0	31	(14,001)	(13,970)	35.0	31	(14,181)	(14,150)
People^	28.8	0	(4,660)	(4,660)	28.8	88	(4,748)	(4,660)
Corporate Activities	3.0	142,243	3,264	145,507	3.0	141,559	3,265	144,824
ACMA	9.8	5,343	(5,880)	(537)	9.8	5,430	(5,879)	(449)
AEDA	31.6	4,417	(12,455)	(8,038)	31.6	4,637	(12,670)	(8,033)
Strategic Projects	0.5	0	(1,528)	(1,528)	0.5	83	(1,651)	(1,568)
TOTAL	165.8	152,172	(47,151)	105,021	165.8	151,966	(47,764)	104,202

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade		3,954	(4,257)	3,954	(1,591)
Renewal			(3,615)		(5,058)
TOTAL		3,954	(7,872)	3,954	(6,649)

^ Includes 10.0 FTE Graduates allocated in business units across the Administration.

Finance and Procurement

Q2 Budget					Proposed Q3				
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
Operating Budget									
Revenue		138		138		138		138	
Employee Costs	28.8		(4,087)	(4,087)	28.8		(4,087)	(4,087)	
Materials			(734)	(734)			(734)	(734)	
Sponsorships			0	0			0	0	
Depreciation			0	0			0	0	
Finance Costs			0	0			0	0	
TOTAL	28.8	138	(4,821)	(4,683)	28.8	138	(4,821)	(4,683)	
Activity View									
Associate Director (office)	1.0		(288)	(288)	1.0		(288)	(288)	
Financial Planning & Reporting	13.0		(1,984)	(1,984)	13.0		(1,984)	(1,984)	
Procurement & Contract Management	7.8		(1,063)	(1,063)	7.8		(1,063)	(1,063)	
Rates & Receivables	7.0	138	(1,486)	(1,348)	7.0	138	(1,486)	(1,348)	
TOTAL	28.8	138	(4,821)	(4,683)	28.8	138	(4,821)	(4,683)	

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
N/A					
TOTAL	0	0	0	0	0

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Banking Transition				33	
TOTAL	0	0	0	33	0

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade					
Renewal					
TOTAL	0	0	0	0	0

Governance & Strategy

	Q2 Budget					Proposed Q3			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue					0				0
Employee Costs	23.3			(3,031)	(3,031)	23.3		(3,031)	(3,031)
Materials				(3,025)	(3,025)			(3,034)	(3,034)
Sponsorships				0	0			0	0
Depreciation				0	0			0	0
Finance Costs				0	0			0	0
TOTAL	23.3	0		(6,056)	(6,056)	23.3	0	(6,065)	(6,065)
Activity View									
Associate Director (office)	1.0			(343)	(343)	1.0		(343)	(343)
Corporate Governance	5.2			(3,183)	(3,183)	5.2		(3,183)	(3,183)
Council Governance	5.1			(1,110)	(1,110)	5.1		(1,110)	(1,110)
Project Management Office	5.0			(258)	(258)	5.0		(258)	(258)
Strategy & Insights	7.0			(1,162)	(1,162)	7.0		(1,171)	(1,171)
TOTAL	23.3	0		(6,056)	(6,056)	23.3	0	(6,065)	(6,065)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
N/A					
TOTAL		0	0	0	0

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
ESCOSA Review			(40)		(40)
Supplementary Election 2025					(73)
TOTAL			(40)		(113)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade					
Renewal					
TOTAL		0	0	0	0

Information Management

	Q2 Budget					Proposed Q3			
	\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			31		31		31		31
Employee Costs	35.0			(4,657)	(4,657)	35.0		(4,116)	(4,116)
Materials				(8,405)	(8,405)			(8,946)	(8,946)
Sponsorships					0				0
Depreciation				(939)	(939)			(1,119)	(1,119)
Finance Costs					0				0
TOTAL	35.0	31		(14,001)	(13,970)	35.0	31	(14,181)	(14,150)
Activity View									
Associate Director (office)	10.0	8		(1,420)	(1,412)	10.0	8	(1,419)	(1,411)
Project Delivery	11.0			(2,602)	(2,602)	11.0		(2,603)	(2,603)
Service Desk	6.0	23		(8,811)	(8,788)	6.0	23	(8,991)	(8,968)
Technology, Infrastructure and Platforms	8.0			(1,168)	(1,168)	8.0		(1,168)	(1,168)
TOTAL	35.0	31		(14,001)	(13,970)	35.0	31	(14,181)	(14,150)

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Business Systems Roadmap			(1,600)		(1,600)
TOTAL	0		(1,600)	0	(1,600)

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Contact Centre Software Replacement			(450)		(450)
Cyber Security Enhancement			(85)		(85)
TOTAL	0		(535)	0	(535)

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade			(233)		(330)
Renewal			(3,615)		(4,978)
TOTAL	0		(3,848)	0	(5,308)

People

Q2 Budget					Proposed Q3			
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget								
Revenue				0		88		88
Employee Costs	28.8		(3,491)	(3,491)	28.8		(3,491)	(3,491)
Materials			(1,169)	(1,169)			(1,257)	(1,257)
Sponsorships								0
Depreciation								0
Finance Costs								0
TOTAL	28.8	0	(4,660)	(4,660)	28.8	88	(4,748)	(4,660)
Activity View								
Associate Director (office)	3.0		(576)	(576)	3.0		(576)	(576)
People Experience	15.8		(2,249)	(2,249)	15.8	60	(2,309)	(2,249)
People Safety and Wellbeing	4.0		(768)	(768)	4.0	28	(796)	(768)
People Services	6.0		(1,067)	(1,067)	6.0		(1,067)	(1,067)
TOTAL	28.8	0	(4,660)	(4,660)	28.8	88	(4,748)	(4,660)

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Graduate Employment Program			(841)		(841)
TOTAL	0		(841)	0	(841)

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
N/A					
TOTAL	0	0		0	0

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade					
Renewal					
TOTAL	0	0		0	0

Adelaide Central Market Authority (ACMA)

Q2 Budget					Proposed Q3			
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget								
Revenue		5,343		5,343		5,430		5,430
Employee Costs	9.8		(1,580)	(1,580)	9.8		(1,580)	(1,580)
Materials			(4,263)	(4,263)			(4,262)	(4,262)
Sponsorships								0
Depreciation			(36)	(36)			(36)	(36)
Finance Costs			(1)	(1)			(1)	(1)
TOTAL	9.8	5,343	(5,880)	(537)	9.8	5,430	(5,879)	(449)
Activity View								
ACMA Operations	9.8	5,257	(5,246)	11	9.8	5,344	(5,245)	99
Market Expansion	0.0		(399)	(399)	0.0		(399)	(399)
Online Market Platform	0.0	86	(235)	(149)	0.0	86	(235)	(149)
TOTAL	9.8	5,343	(5,880)	(537)	9.8	5,430	(5,879)	(449)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
N/A					
TOTAL		0	0	0	0

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
ACMA Traders Sustainability Program Stage 1				50	(50)
Adelaide Central Market Expansion Operational Preparedness			(220)		(220)
TOTAL	0	0		50	(50)

	Q2 Budget		Proposed Q3		
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade					
Renewal					
TOTAL		0	0	0	0

Adelaide Economic Development Agency (AEDA)

Q2 Budget					Proposed Q3			
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget								
Revenue		4,417		4,417		4,637		4,637
Employee Costs	31.6		(4,676)	(4,676)	31.6		(4,656)	(4,656)
Materials			(4,436)	(4,436)			(4,656)	(4,656)
Sponsorships			(3,249)	(3,249)			(3,264)	(3,264)
Depreciation			(88)	(88)			(88)	(88)
Finance Costs			(6)	(6)			(6)	(6)
TOTAL	31.6	4,417	(12,455)	(8,038)	31.6	4,637	(12,670)	(8,033)
Activity View								
General Manager AEDA	2.0		(572)	(572)	2.0		(587)	(587)
Business and Investment	7.0		(2,618)	(2,618)	7.0	100	(2,718)	(2,618)
Marketing	8.0		(1,917)	(1,917)	8.0		(1,918)	(1,918)
Rundle Mall Management	9.6	4,398	(4,391)	7	9.6	4,518	(4,490)	28
Visitor Economy	5.0	19	(2,957)	(2,938)	5.0	19	(2,957)	(2,938)
TOTAL	31.6	4,417	(12,455)	(8,038)	31.6	4,637	(12,670)	(8,033)

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
Adelaide Fashion Week			(310)		(310)
Business Growth - Business Support			(172)		(172)
Data and Insights			(198)		(359)
AEDA Summit				100	(100)
Event and Festival Sponsorship			(1,932)		(1,932)
General Marketing			(408)		(408)
Growth Precinct Support			(184)		(184)
Strategic Partnerships			(1,108)		(1,108)
Visitor Growth - Tourism Projects			(180)		(180)
TOTAL	0	(4,492)	100	(4,753)	

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Rundle Mall Live Music Program			(100)		(100)
Tourism and Business Attraction			(133)		(133)
Commercial Events and Festivals Sponsorship Program			(500)		(500)
TOTAL	0	(733)	0	(733)	

	Q2 Budget			Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade	3,954		(4,024)	3,954	(1,261)
Renewal					(80)
TOTAL	3,954	(4,024)	3,954	(1,341)	

Offices and Regional Subsidiary

Office of the Chief Executive Officer (OCEO) / Office of the Lord Mayor (OLM)

OCEO supports the CEO to lead a sustainable, successful organisation, to make well informed decisions to deliver on Council's priorities, and to foster productive partnerships both with industry, and local government and other government bodies through the delivery of effective intergovernmental relations.

OLM supports the Lord Mayor and Council Members to foster productive relationships with peak bodies, other government bodies and the community, to deliver our strategic priorities, plan, and fulfil our Capital City leadership responsibilities.

Key Focus Areas:

- Capital City oversight
- Communication and public relations
- Executive support and administration
- Grants and advocacy
- Partnerships and intergovernmental relations
- Civic protocols and events
- Communication and public relations
- Lord Mayor and Council administration
- Partnerships and intergovernmental relations

Planning & Budget Updates

Reduction of budget in the Office of the Lord Mayor due to current year savings in events and International Relations budgets \$0.146m.

Transfer of International Relations budget to City Culture Program.

Allocation of budget to the Office of the Chief Executive Officer \$0.050m for Renew Adelaide supplementary grant funding

Quarterly Highlights

On 24 January 2025, the Lord Mayor hosted the quarterly Citizenship Ceremony & Citizen of the Year Awards.

On 13 February 2025 the Lord Mayor attended a two-day conference with The University of Melbourne's Centre for Cities as part of their Night Shift project which was sponsored by the Council of Capital City Lord Mayors, joining the Lord Mayor of Melbourne Nick Reece and 24-hour economy experts in panels discussing the future of our nighttime economies.

The Lord Mayor and CEO attended the Capital City Committee meeting on 26 February 2025.

The Key to the City was awarded to Electric Fields (an Australian electronic music duo made up of vocalist Zaachariaha Fielding and keyboard player and producer Michael Ross) on 13 March 2025 at a Civic Event hosted by the Lord Mayor.

A total of five civic events were delivered during the quarter.

Q2 Budget					Proposed Q3				
\$'000	FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)	
Operating Budget									
Revenue								0	
Employee Costs	10.3		(1,808)	(1,808)	10.3		(1,808)	(1,808)	
Materials			(1,289)	(1,289)			(1,128)	(1,128)	
Sponsorships			0	0			(50)	(50)	
Depreciation			0	0			0	0	
Finance Costs			0	0			0	0	
TOTAL	10.3		(3,097)	(3,097)	10.3	0	(2,986)	(2,986)	
Program Budget									
Office of the Chief Executive	4.0		(1,457)	(1,457)	4.0		(1,507)	(1,507)	
Civic Event, Partnerships, and Other Events	0.0		(482)	(482)	0.0		(321)	(321)	
Lord Mayor's Office Administration	6.3		(1,158)	(1,158)	6.3		(1,158)	(1,158)	
TOTAL	10.3		(3,097)	(3,097)	10.3		(2,986)	(2,986)	

		Q2 Budget		Proposed Q3	
	\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities					
International Relations (Sister Cities)		0	(95)	0	0
Supplementary Funding To Renew Adelaide		0	0	0	(50)
TOTAL		0	(95)	0	(65)

There are no Strategic or Capital Projects for OCEO and OLM.

Brown Hill and Keswick Creek Stormwater Board

The Regional Subsidiary, known as the Brown Hill and Keswick Creek Stormwater Board, was established in February 2018. The Board coordinates the delivery of the Brown Hill Keswick Creek Stormwater Project, which is a collaborative undertaking between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens. The Board is governed by a Charter prepared by these five constituent Councils and subsequently approved by the Minister for Local Government.

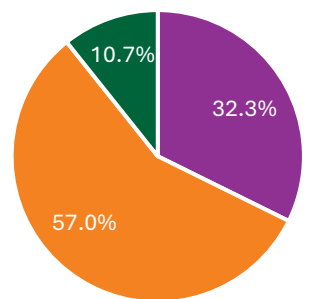
Reporting for this Board is done separately and is not embedded in the City of Adelaide's quarterly report reporting, however, where available, the Board's own report and plans will be provided as attachments as well as being available on the Board's website.

Projects

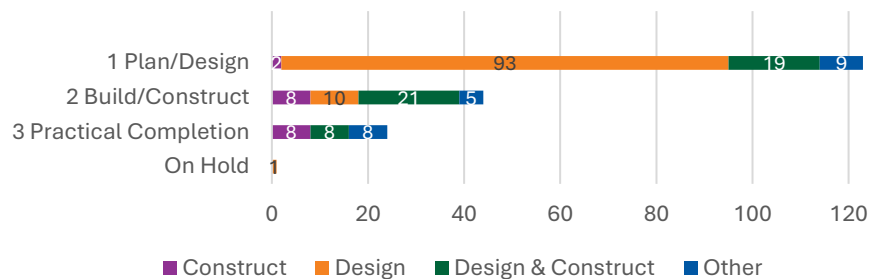
Capital New and Upgrade

New and Upgrade projects are works of a capital nature that are either introducing new assets or significantly upgrading existing assets, usually by extending the footprint of an asset or increasing the level of service an asset provides.

Approved Budget



■ Remaining Budget \$20.915m
 ■ Spent \$36.895m
 ■ Contracted \$6.937m



Budget Highlights

The New and Upgrade budget has decreased by \$8.134m from the approved Quarter 2 budget of \$64.747m to a proposed Quarter 3 budget of \$56.613m due to the re-timing of projects into future years \$8.271m (Main Street Revitalisation, Experience Adelaide Visitor Centre, O'Connell/Archer Intersection project, Integrated Climate Strategy – City Public Realm Greening project, Rymill Park / Murlawirrapurka - Masterplan Safety and accessibility works, Torrens Lake retaining structure, Vincent Street / Vincent Place streetscape improvements, Hutt Street Entry statement and Golden Wattle Park / Mirnu Wirra - Community Sports Building, Project Delivery Management costs) offset by a new grant of \$0.1m from the State Bike Fund for the Bonython Park Shared Use Path project, by accrued grant interest in Quarter 3 of \$0.017m and a funding increase to the Twin Street Festoon Lighting project funded from the Rundle Mall levy \$0.02m.

Key Achievements

During the quarter, 12 New and Upgrade projects achieved practical completion, including sections of the North-South Bikeway project, 218-232 Flinders Street (demolition), City Activation – Festoon Lighting and Communication Server Relocation (Adelaide Central Market).

Quarter 3 saw the commencement of delivery of the Vincent Street/Vincent Place streetscape improvements project and the Torrens Lake retaining structure project as well as the commencement of design of the Twin Street festoon lighting.

Several projects have signed contracts for intended works including greening projects and Victoria Park / Pakapakanthi (Park 16) Master Plan implementation.

2024/25 New and Upgrade Projects

For the purposes of reporting in the table below, please note that some projects have been 'rolled' up into themed groups where there is similarity of works being undertaken – i.e cycling projects (Bikeways) and Greening (Greener City Streets).

Project	Plan		Expenditure (\$'000)				
	Delivered by		Q2 Budget		Proposed Q3	Variance	Stage
City Community Portfolio							
City Culture							
Aquatic Centre Community Playing Field - Park 2	●		●	3,589	3,589	0	Build/ Construct
Market to Riverbank Link Project^	●	Jul 25	●	43	43	0	Build/ Construct
Golden Wattle Park / Mirnu Wirra (Park 21 West) - Community Sports Building (detailed design)	●	Mar 27	●	100	235	(135)	Design Only
Main Street Revitalisation - Melbourne Street (planning)	●	Jun 26	●	0	0	0	On Hold
City of Music Laneways - The Angels Artwork	●	Jun 25	●	61	61	0	Plan/ Design
Honouring Women in the Chamber - Portrait Commissions	●	Jun 25	●	15	15	0	Plan/ Design
Iparityi Commission for Whitmore Square	▲	Jun 26	●	0	0	0	Plan/ Design
Place of Courage^	◆	Jun 26	●	0	0	0	Plan/ Design
Public Art	●	Jun 25	●	42	42	0	Plan/ Design
Public Art Action Plan Deliverables	●	Jun 26	●	100	100	0	Plan/ Design
Ruby Hunter & Archie Roach Laneway Artwork	▲	Jun 26	●	0	0	0	Plan/ Design
Christmas 2024	●	Complete	●	188	177	11	Practical Completion
City Activation (Festoon Lighting)	▲	Complete	▲	49	90	(41)	Practical Completion
City Infrastructure Portfolio							
Infrastructure							
Automated External Defibrillators Installation on Designated Council Buildings	●	Apr 25	●	342	101	241	Build/ Construct
Adelaide Park Lands Trail – Sir Donald Bradman Drive - New Bike and Pedestrian Actuated Crossing	●		●		50	(50)	Design Only
Adelaide Town Hall - David Spence Room and Prince Alfred Room - TV and False Wall	●	Complete	●	82	82	0	Practical Completion
Belair-City Bikeway / Adelaide Park Lands Trail – Glen Osmond Road - New Bike and Pedestrian Actuated Crossing	●		●		50	(50)	Design Only
Bikeways (North-South)^	◆	Dec 24	●	1,648	1,648	0	Build/ Construct
Black Spot Funding 23/24 Signage	●	Complete	●	3	3	0	Practical Completion
Blackspot program - O'Connell Street and Archer Street Intersection Traffic Signal Safety Upgrade (Construction)^	▲		●	350	0	350	Plan/ Design
Bonython Park / Tulya Wardli Shared Path Lighting, Retaining wall and Footpath Upgrade (Construction)*^	●	Feb 26	●	0	100	(100)	Plan/ Design
Botanic Catchment Water Course Rehabilitation*^	▲		▲	353	353	0	Plan/ Design
Brown Hill Keswick Creek - Stormwater Project	●	Jun 25	●	320	320	0	Plan/ Design
Charles Street – Streetscape Upgrade Major Project^	●	Apr 25	●	5,888	5,188	700	Build/ Construct
Communication Server Relocation and Associated Services (Central Market)	●	Complete	●	300	140	160	Practical Completion
Field Street Improvements (Construction)*	●	Complete	●	543	538	5	Practical Completion

Project	Plan		Expenditure (\$'000)				
	Delivered by		Q2 Budget	Proposed Q3	Variance	Stage	
Field Street Planters		Jun 25		30	30	0	Build/ Construct
Francis Street Public Art		Complete		28	28	0	Practical Completion
Frome Street - Footpath Upgrades		Complete		462	462	0	Practical Completion
Glen Osmond Road / Hutt Road and Carriageway Park / Tuthangga (Park 17) Improvements (detailed design)*^				20	20	0	Design Only
Glen Osmond Road / Hutt Road Intersection Upgrade				22	22	0	Design Only
Greener City Streets Program^		Mar 25		228	228	0	Build/ Construct
Hutt Rd and South Tce Intersection Traffic Signal Upgrade Black Spot^		Jun 25		148	148	0	Build/ Construct
Hutt Road / Park Lands Trail Signalised Crossing (Construction)^		Complete		222	258	(36)	Practical Completion
Hutt Street and South Terrace – Stormwater Improvements*		Jul 25		224	224	0	Build/ Construct
Hutt Street Entry Statement Project^		Apr 25		1,355	1,126	229	Build/ Construct
James Place - Upgrade*		Mar 26		0	0	0	Plan/ Design
Kingston Terrace Bus Stop Upgrades (Construction)		Sep 25		157	157	0	Plan/ Design
Light Square Electrical Infrastructure Upgrade		Complete		131	131	0	Practical Completion
Main Street Revitalisation - Gouger Street (detailed design)*		Jan 27		662	449	213	Plan/ Design
Main Street Revitalisation - Hindley Street**^		May 27		1,325	640	685	Plan/ Design
Main Street Revitalisation - Hutt Street (detailed design)*				400	208	192	Design Only
Main Street Revitalisation - Melbourne Street (planning)		Jun 26		100	100	0	On Hold
Main Street Revitalisation - Melbourne Street Improvements^		Aug 25		697	697	0	Build/ Construct
Main Street Revitalisation - O’Connell Street (detailed design)		Feb 27		1,024	1,024	0	Design Only
Market to Riverbank Link Project^		Jul 25		440	510	(70)	Build/ Construct
Memorial Bench Seat - Alifia Soeryo - Bullrush Park/Warpangka					11	(11)	Plan/ Design
Minor Traffic Signal Safety Upgrades - 3G Hardware Replacement		Complete		7	0	7	Practical Completion
Mistletoe Park/ Tainmuntilla (Park 11) Shared Use Path Renewal & Public Lighting Upgrade**^		May 25		188	188	0	Build/ Construct
New Access Ramps for Accessible Car Parks (Construction)				10	0	10	Cancelled
New Parents Room with store room (Central Market)				55	55	0	Design Only
North Adelaide Golf Links - Renewal Planning*				80	0	80	Deferred
Old Police Station Horticulture Shed - New Air Conditioning Install					6	(6)	Plan/ Design
Park 27B Hellas Sports club building and lighting upgrade (grant)^				178	196	(18)	Design Only
Peacock Road Cycle Route					50	(50)	Design Only
Public Lighting Alterations - 176 Mackinnon Parade, North Adelaide		Complete		23	23	0	Practical Completion
Royal Avenue – Improvements				0	0	0	Build/ Construct

Project	Plan		Expenditure (\$'000)			
	Delivered by		Q2 Budget	Proposed Q3	Variance	Stage
Rymill Park / Murlawirrapurka (Park 14) – Master Plan Safety and Accessibility Works*^	● Jul 25	●	822	92	730	Build/ Construct
Rymill Park / Murlawirrapurka (Park 14) Public Lighting Upgrade (Construction)^	● Jul 25	●	357	357	0	Build/ Construct
Rymill Park / Murlawirrapurka (Park 14) Lake Upgrade (Construction)**^	● Mar 25	●	309	308	1	Build/ Construct
School Safety Implementation Project	◆ Jun 25	●	100	100	0	Plan/ Design
Torrens retaining structure	▲ Sep 25	●	1,600	1,011	589	Build/ Construct
Vincent Street and Vincent Place – Improvements*	▲	●	1,203	258	945	Build/ Construct
West Pallant Project Steet Lighting Design*	●	●	0	0	0	Plan/ Design
Strategic Property and Commercial						
218-232 Flinders Street	● Complete	●	203	216	(13)	Practical Completion
Central Market Arcade Options	● Feb 26	●	409	409	0	Build/ Construct
Central Market Arcade Redevelopment	● Feb 26	●	21,842	21,842	0	Build/ Construct
South West Community Centre	● Jun 25	●	1,500	1,500	0	Plan/ Design
City Shaping Portfolio						
City Operations						
Plant and Fleet Replacement Program	●	●	0	0	0	Cancelled
Park Lands, Policy & Sustainability						
Laneways Recycling Project**	▲ Feb 25	●	10	10	0	Build/ Construct
Light Square / Wauwi – Master Plan (detailed design)	●	●	250	250	0	Design Only
Disability Access and Inclusion Plan 2024-2028 Implementation	●	●	100	100	0	Plan/ Design
Integrated Climate Strategy – City Public Realm Greening Program^	▲	▲	3,459	3,459	0	Plan/ Design
Victoria Park / Pakapakanthi (Park 16) Master Plan implementation	●	●	250	250	0	Plan/ Design
Integrated Climate Strategy (ICS)	● Complete	●	80	80	0	Practical Completion
Corporate Services Portfolio						
Corporate Activities						
Project Delivery Management Costs (Overheads)*	●	●	5,764	4,864	900	Build/ Construct
Information Management						
GIS Spatial Laptops*	● Complete	●	8	8	0	Practical Completion
HR System - Implementation of Integration Suite	● May 25	●	200	200	0	Build/ Construct
ICT Network Connectivity - Gardeners Shed*	● Jun 25	●		80	(80)	Plan/ Design
Microsoft Teams Enabled Room - Lord Mayor's Office	● Complete	●	25	25	0	Practical Completion
Teams Room Equipment - COO Office and CLC3 Pirie	● Complete	●		17	(17)	Practical Completion
Adelaide Economic Development Agency						
Experience Adelaide Centre^	● Dec 25	●	3,954	1,170	2,784	Plan/ Design
Rundle Mall Sound System*	● Nov 25	●	50	50	0	Plan/ Design
Twin Street Lighting - request for new decorative lighting installation	●	●	20	41	(21)	Plan/ Design
Total New and Upgrade Program			64,747	56,613	8,134	

* in addition to this budget there is a renewal amount which is reflected separately in the Renewal Program Table

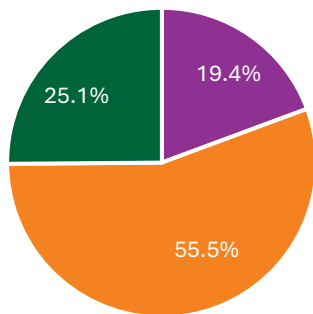
** fully grant funded

^ partially grant funded

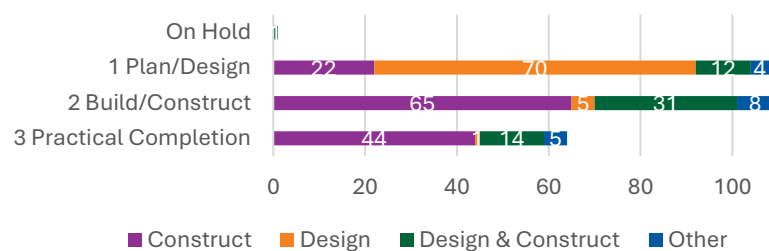
Capital Renewal

Renewals are works of a capital nature that are replacing an existing asset like for like, or like for modern equivalent.

Approved Budget



■ Remaining Budget \$10.895m
 ■ Spent \$31.257m
 ■ Contracted \$14.144m



■ Construct ■ Design ■ Design & Construct ■ Other

Budget Updates

The Renewals budget has remained at \$56.296m.

Key Achievements

During the quarter, 30 renewal projects achieved practical completion, including Public Art renewal projects, various road and footpaths projects, Urban Element Renewal projects, Colonel Light Centre lift renewals and some ICT renewal projects.

Quarter 3 saw the commencement of delivery of the following projects: Unley Road stormwater culvert renewal, South Terrace/Hutt Street Stormwater improvements, several traffic signal renewals and Urban Element renewal projects.

Several projects have signed contracts for the intended works. This includes footpath renewal on Grenfell Street, Glen Osmond Road (North) lighting renewal, public art renewals and Mills Terrace renewals.

2024/25 Renewal Budget by Category

\$'000	Q2 Budget	Proposed Q3	Variance	
Bridges	320	266	54	▼
Buildings	12,390	11,751	639	▼
ICT Renewals	2,061	3,102	(1,041)	▲
Light'g & Electrical	3,159	3,462	(303)	▲
Park Lands Assets	2,066	1,984	82	▼
Plant and Fleet	1,995	2,235	(240)	▲
Traffic Signal	3,385	3,663	(278)	▲
Transport	14,316	14,644	(328)	▲
Urban Elements	2,893	2,488	405	▼
Water Infrastructure	8,046	7,036	1,010	▼
Project Management Delivery Costs	5,665	5,665	0	►
Total Renewal Program	56,296	56,296	0	-

2024/25 Renewal Projects by Category and Project Phase

Category	Total*	Design only	Plan/Design	Build/Construct	On Hold	Complete
Bridges	3	1	2			
Buildings	46	8	10	14	1	13
ICT Renewals	17		10	3		4
Light'g & Electrical	31	17	1	8		5
Park Lands Assets	18	6	2	7		3
Plant and Fleet	10		4	4		2
Traffic Signal	11		1	9		1
Transport	83	23	5	29		26
Urban Elements	53	12	2	29		10
Water Infrastructure	10	3	1	6		
Total	282	70	38	109	1	64

*Total Project count: mixed funded projects are only counted once in the total project count.

Note:

- Transport is made up of Roads, Pathways and Kerb and Water Table
- Plant and Fleet includes Commercial Plant and Fleet
- Some projects have been broken down into sub-projects, so total appears different

Strategic

Strategic Projects are generally 'one off' or short-lived activities that have been prioritised to be delivered within a specific timeframe to meet strategic outcomes, often as a result of Council decisions and/or partnerships.

Budget Updates

Quarter 3 has seen the Strategic Projects program reduce by \$0.025m overall, from the approved Quarter 2 budget of \$7.928m to a proposed Quarter 3 budget of \$7.903m.

This decrease is attributed to reduced forecast spend in the Bridge Maintenance Program of \$0.200m, 218-232 Flinders Street Master Plan Investigations of \$0.080m, Delivering the Planning and Design Code Amendment Program 23-26 (Year 2) of \$0.075m, Reconciliation Action Plan 2024-2027 Implementation of \$0.040m and the Social Work in Libraries Evaluation Framework of \$0.013m, with these forecast underspends being redirected to emerging or existing projects able to achieve deliverables in 24/25.

Key Achievements

During the third quarter the number of Strategic projects increased from 38 projects in Quarter 2 to a proposed 43 projects in Quarter 3 with the inclusion of:

- World Heritage Bid – Free Prior and Informed Consent (FPIC)
- Colonel Light Centre & Eagle Chambers – Accommodation Planning.
- Adelaide Central Market Authority Traders Sustainability Program Stage 1 (100% grant funded).
- Supplementary Election 2025, and
- Preparation of Key Biodiversity Area Management Plan for G S Kingston Park.

Funding for these new initiatives has been provided through the reallocation of forecast underspends from existing approved projects, as mentioned above.

Spend and commitment continues to increase with 70% of the Strategic budget now committed and /or spent at end of Quarter 3. Projects include:

- City Activation – partially committed and on track for completion by end of Quarter 4.
- Dry Areas Evaluation – partially committed and on track for delivery.
- Asset Audit Condition – partially committed and on track for delivery.

The following projects have now reached practical completion:

- North Adelaide Golf Course - Water Investigative Study.
- ESCOSA Review.
- Contact Centre Software Replacement.

As Quarter 4 commences, delivery continues to remain on track, noting several projects have been flagged for continuation into next financial year.

2024/25 Strategic Projects	Plan		Expenditure (\$'000)			
	Delivered by		Q2 Budget	Proposed Q3	Variance	
City Community						
City Culture						
Social Work in Libraries Evaluation Framework**	●	Nov 2025	25	13	12	▼
DHS Community Neighbourhood Development Funding^	●	Jun 2025	99	99	0	►
City Activation	●	June 2025	502	502	0	►
Regulatory Services						
On-Street Parking Compliance Technology and Customer Analytics Reform	●	Jun 2025	148	148	0	►
City Infrastructure						
Infrastructure						
Transport Strategy	▲	Jun 2025	295	295	0	►
School Safety Review	●	Jun 2025	12	12	0	►
SA Power Networks (SAPN) Luminaire Upgrades	●	Sep 2024	14	14	0	►
Resilient Flood Mapping^	▲	April 2026	1,723	1,723	0	►
North Adelaide Golf Course - Water Investigative Study	●	Feb 2025	26	26	0	►
Conservation Management Plans for Heritage Assets	●	Jun 2024	41	41	0	►
CLC & Eagle Chambers - accommodation planning	●	Jun 2025		25	(25)	▲
City Speed Limit Review	●	Aug 2024	27	27	0	►
Bridge Maintenance Program	▲	Jun 2025	400	200	200	▼
Asset Condition Audit	●	May 2025	539	539	0	►
Adelaide Park Lands Strategic Water Resources Study	●	May 2025	80	80	0	►
Strategic Property & Commercial						
88 O’Connell Project Delivery	●	Jun 2025	80	80	0	►
218 - 232 Flinders Street Master Plan Investigations	●	Jun 2025	150	70	80	▼
City Shaping						
City Operations						
Feasibility Studies - Waste and Recycling Collection	●	Jun 2025	100	100	0	►
Park Lands, Policy & Sustainability						
World Heritage Bid - FPIC	●	Jun 2026		130	(130)	▲
Key Biodiversity Area Management Plan	●	Jun 2026	-	75	(75)	▲
Social Planning Homelessness and Adelaide Zero Project Resourcing	●	Nov 2024	208	208	0	►
Reconciliation Action Plan 2024-2027 Implementation	●	Jun 2025	140	100	40	▼
National Heritage Management Plan Implementation	●	Jun 2025	100	100	0	►
Local Heritage Assessments - 20th Century Buildings	●	Jun 2025	50	50	0	►
Homelessness Strategy Implementation	●	Jun 2025	40	40	0	►
Historic Area Statement - Code Amendment	●	Jun 2025	112	112	0	►
Heritage incentive Scheme - State Heritage Buildings**	●	Dec 2025	250	250	0	►
Economic Development Strategy Implementation	●	Jun 2025	106	106	0	►
Dry Areas Evaluation	●	Jun 2025	115	115	0	►
Disability Access and Inclusion Plan 2024-2028 Implementation	●	Jun 2025	205	235	(30)	▲
Delivering the Planning and Design Code Amendment Program 23-26 (Year 2)	●	Jun 2025	240	165	75	▼
Botanic Creek Rehabilitation (Community Planting)^	●	Jun 2025	72	72	0	►
Adaptive Re-use Housing Initiative Program (ARCHI)**	●	Jun 2026	250	250	0	►
Adaptive Reuse City Housing Initiative^	●	Oct 2025	250	250	0	►

2024/25 Strategic Projects	Plan		Expenditure (\$'000)			
	Delivered by		Q2 Budget	Proposed Q3	Variance	
Corporate Services						
Governance and Strategy						
ESCOSA Review	●	Feb 2025	40	40	0	►
Supplementary Election 2025	●	Jun 2025		73	(73)	▲
Information Management						
Cyber Security Enhancement	●	Jun 2025	85	85	0	►
Contact Centre Software Replacement	●	Mar 2025	450	450	0	►
ACMA						
Adelaide Central Market Expansion Operational Preparedness	●	Jun 2025	220	220	0	►
ACMA Traders Sustainability Program Stage 1**	●	Jun 2026		50	(50)	▲
AEDA						
Tourism and Business Attraction	●	May 2025	133	133	0	►
Rundle Mall Live Music Program	●	Jun 2025	100	100	0	►
Commercial Events and Festivals Sponsorship Program	●	Jun 2025	500	500	0	►
TOTAL	43 projects		7,928	7,903	25	▼

** fully grant funded

^ partially grant funded

Budget

Summary

March Year to Date (YTD)

The operating position as at the end of Quarter 3 2024/25 is a surplus of \$14.408m, which is \$6.569m favourable to the Year to Date (YTD) budget of \$7.839m. This is driven by:

- **Income \$2.005m favourable** to budget largely due to higher fees and charges across Commercial Parking income \$0.916m, bank interest \$0.315m, Property Management \$0.229m and ACMA \$0.224m.
- **Expenditure \$4.564m favourable** and is due to timing of Strategic Project delivery \$2.040m, resource costs (salaries net of temp staff) \$1.006m and maintenance costs \$1.948m. Offsetting this is additional depreciation of (\$1.332m) to reflect changes in asset revaluations.

The Capital Projects spend of \$68.152m is \$4.474m lower than the YTD budget of \$72.626m. An adjustment to the capital program budget in Q3 has been made to reflect forecasted spend for new & upgraded assets to be \$8.134m lower than originally budgeted for.

Council had net cash surplus of \$21.287m as at 31 March.

Quarter 3 2024/25 Projected Operating Position

The proposed Quarter 3 forecast is an operating surplus of \$9.367m which remains consistent as per the adopted budget. The following adjustments are incorporated into Quarter 3:

Additional Income of \$2.186m This is mainly due to commercial parking revenue of \$1.041m, private works remediation income \$0.900m and bank interest of \$0.300m partially offset by a higher level of rates objections (\$0.650m).

Additional Expenditure of (\$2.186m) This is due to additional private work expenses (\$0.900m) net adjustment of (\$0.760m) between depreciation and financing costs in relation to AASB16 and asset revaluations, and operating costs associated with capital projects amount to (\$0.276m).

The **Capital Program** is proposed to reduce by \$8.134m from \$121.043m to \$112.909m due to retiming of new and upgrade projects.

Borrowings are forecast to finish the year at \$30.739m, an increase of \$10.366m from the Quarter 2 forecast of \$20.373m.

Operating Position (Financial Performance)

\$000's	YTD Actual	YTD Budget	Variance	Q2 Budget	Proposed Q3	Variance
Rates Revenue	107,983	108,262	(279)	144,359	143,709	(650)
Fees and Charges	65,215	63,986	1,229	85,164	86,926	1,762
Grants, Subsidies and Contributions	3,156	2,934	222	6,568	6,506	(62)
Other Income	1,984	1,151	833	1,822	2,958	1,136
Total Revenue	178,338	176,333	2,005	237,913	240,099	2,186
Employee Costs	58,917	62,193	3,276	83,584	78,879	4,705
Materials, Contracts and Other Expenses	55,502	58,024	2,522	79,842	85,945	(6,103)
Sponsorships, Contributions and Donations	4,664	4,768	104	7,110	7,193	(83)
Depreciation, Amortisation and Impairment	44,235	42,903	(1,332)	57,202	55,973	1,229
Finance Costs	612	606	(6)	808	2,742	(1,934)
Total Expenses	163,930	168,494	4,564	228,546	230,732	(2,186)
Operating Surplus / Deficit	14,408	7,839	6,569	9,367	9,367	0

Capital Program

	YTD Actual	YTD Budget	Variance	Q2 Budget	Proposed Q3	Variance
New and Upgrades Projects	36,895	40,597	3,702	64,747	56,613	8,134
Renewal / Replacement of Assets	31,257	32,029	772	56,296	56,296	0
Total Revenue	68,152	72,626	4,474	121,043	112,909	8,134

Operating Program – Adjustments

\$000's	Budget	Proposed	Variance
2024/25 Quarter 3 Budgeted Operating Position			
Commercial Parking Income Anticipated full year additional income	45,255	46,296	1,041
North Adelaide Golf Course Anticipated full year additional income	4,950	4,977	27
Adelaide Central Market Authority Additional rental income due to fewer vacancies	3,171	3,258	87
Property Management Increase to property rental income	6,551	6,597	46
Property Management Bus Departure Fees	127	161	34
Commercial Income Reduction in EV charging station income	17	5	(12)
Commercial Income Bus station locker income	50	55	5
City Infrastructure Grant Funding received for footpath renewal project	0	20	20

\$000's	Budget	Proposed	Variance
2024/25 Quarter 3 Budgeted Operating Position			
Infrastructure Renewals Third party contribution to renewal project	0	8	8
Roads To Recovery Retiming of grant into 2025/26	332	169	(163)
Kaurna Initiatives Reduction in grant received	24	13	(11)
Libraries State Government Operating Grant Reduction in grant received	231	218	(13)
New Years Eve Reduction in revenue due to programming being conducted by external facilitator	63	0	(63)
Banking Transition Reimbursement of costs incurred during banking transition	0	33	33
Golf Reduction in casual labour and operating expenditure	(4,920)	(4,880)	40
Bank Interest Received Additional interest due to bank accounts being cash positive	640	940	300
Twin Street Lighting Salary savings in Rundle Mall redirected to capital project	(1,276)	(1,255)	21
Park Lands Parking Additional casuals and expenses	217	274	(57)
Aquatic Centre Additional expenses being recognised following closure of the centre	(539)	(559)	(20)
City Operations Reduction in costs reimbursed by Aquatic Centre	1,637	1,592	(45)
Library & Community Centre Booking System Implementation costs	(11)	(36)	(25)
City User Profile Survey Additional cost of undertaking the survey			(9)
ePlanning Portal Increase in contribution over and above CPI	(65)	(77)	(12)
Acoustic Consultancy Building compliance consultants	(15)	(45)	(30)
Community Safety Consulting Rostering solution for PIOs and Sensen modelling	0	(40)	(40)
Operating Costs Associated with Capital Projects Footpath work Paxton's Boardwalk and Hindley Street Toilets which cannot be capitalised due to the nature of the works	0	(276)	(276)
Transport Initiatives Savings to fund initiatives such as traffic counts	(211)	(196)	15
Reconciliation Action Plan 2024-2027 Forecasted savings	(140)	(100)	40
Legal & Search Fees Additional costs in relation to expiations recovery	(752)	(870)	(118)
Consultants A/D City Culture Additional spend incurred through the review of Library operations	(5)	(35)	(30)
Bridge Maintenance Savings released from project	(400)	(200)	200
Commercial Parking Bank Charges Lower than expected costs	(642)	(603)	39

\$000's	Budget	Proposed	Variance
2024/25 Quarter 3 Budgeted Operating Position			
Commercial EV Charging Savings from no longer providing this service, provided by third party	(111)	(37)	74
Property Doubtful Debt Provision for tenant doubtful debt	0	(76)	(76)
Commercial Parking Advertising Increased costs	(354)	(380)	(26)
Supplementary Election 2025 Costs for running supplementary council election	0	(73)	(73)
Renew Adelaide Supplementary funding	0	(50)	(50)
Contribution To Committee For Adelaide AEDA contribution made	0	(15)	(15)
Depreciation Adjustment to depreciation for asset revaluations and impairment	(57,202)	(55,973)	1,229
AASB 16 Adjustments Due to revaluation in leases	(808)	(2,742)	(1,934)
Business Centre Banners Increase to revenue	50	80	30
Business Centre Temporary Parking Controls Increase to revenue	315	435	120
Office Of Lord Mayor Events Events either not run or with savings	(1,640)	(1,494)	146
Council Requests Reduction in consultants needed to respond to council requests			10
Property Investigations Reduction in consultants for property investigations	(150)	(125)	25
Ten Gig Advertising not required this year	26	0	26
Commercial Tenancies Reduction in consultants to manage Commercial Tenancies	(86)	(46)	40
Bus Shelters Reduction in rates as third party occupy the land	(63)	(3)	60
Public Art Action Plan Savings in delivery of program	(250)	(230)	20
Library Operations Savings in software, minor purchases and freight	(71)	(51)	20
Tour Down Under Savings from promoting event	(194)	(174)	20
Rates Objections Increase in the number of objections approved in 2024/25	(170)	(820)	(650)
Nursery Income Anticipated full year additional income	788	888	100
Nursery Costs Additional costs incurred to generate extra income	(592)	(632)	(40)
Fleet Asset Management Plan Consultant costs	0	(15)	(15)
City Operations Operational review	0	(45)	(45)

\$000's	Budget	Proposed	Variance
2024/25 Quarter 3 Budgeted Operating Position			
Park Lands Policy & Sustainability Operational expenditure savings within the program identified to fund strategic projects	(5,387)	(5,152)	235
Climate Change Risk Assessment Additional expenses for consultancy to achieve business plan outcomes	(107)	(252)	(145)
Grant Income for EV Smart Charging Trial Additional income used to fund increase to Climate Change Risk	0	15	15
Disability Access & Inclusion Plan Additional project undertaken	(205)	(235)	(30)
Key Biodiversity Area Management Plan Opportunity to achieve business plan outcomes	0	(75)	(75)
Design Code Amendment Savings used to fund World Heritage Bid	(240)	(165)	75
218-232 Flinders Masterplan Savings used to fund World Heritage Bid and CLC/Eagle Chambers needs assessment	(150)	(70)	80
CLC/Eagle Chambers Needs Assessment New strategic project	0	(25)	(25)
World Heritage Bid New strategic project	0	(130)	(130)
Minor Items Small changes trivial in nature			5
Proposed Quarter 3 Budget Review Operating Position		9,367	
Total Proposed Adjustment		0	

The following changes have a net nil impact on the Operating Program, as income or grant funding received fully offsets incurred expenditure:

\$000's	Budget	Proposed	Variance
Rundle Mall Concession stand income	380	500	120
Rundle Mall Additional activation	(2,119)	(2,239)	(120)
CHSP Income reduction due to change in program delivery	37	5	(32)
CHSP Expense savings due to change in program delivery	(257)	(225)	32
AEDA Business Summit Ticket sales for unbudgeted event	0	100	100
AEDA Business Summit Costs to run event	0	(100)	(100)
Leadership Capability Grant Grant funding received	0	60	60
Leadership Capability Grant Grant funded expenditure	0	(60)	(60)
Field Verification Grant Grant funding received	0	28	28

Field Verification Grant Grant funded expenditure	0	(28)	(28)
ACMA Traders Sustainability Program Funding received	0	50	50
ACMA Traders Sustainability Program Consultants to deliver	0	(50)	(50)
Redbacks Sheffield Shield Celebration Contribution from State Government towards event	0	20	20
Redbacks Sheffield Shield Celebration Costs to put on event	0	(20)	(20)
Event Support Fee for Service	108	1,008	900
Event Support City Operations support for events	(266)	(1,166)	(900)
Mercer Reclassifications Expense savings in Place & Events and City Events to fund	(880)	(714)	166
Mercer Reclassifications Staff reclassifications	(2,074)	(2,240)	(166)
Social Workers In Libraries Evaluation Reduction due to timing of evaluation	25	12	(13)
Social Workers In Libraries Evaluation Timing of grant	(25)	(12)	13
Resource cost allocation Recognition of backfill of temporary vacancies by external temporary labour	(5,301)	(5,301)	4,639 (4,639)

Capital Program – Adjustments

\$000's	Budget	Proposed	Variance
New and Upgrades Works of a significant nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.	64,747	56,613	8,134
Renewals Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.	56,296	56,296	-
Total Adjustment	121,043	112,909	8,134

Financial Indicators

	Target	Adopted	Q1	Q2	Q3
Operating Surplus Ratio The ratio expresses the Operating Surplus as a percentage of Total Operating Revenue.	0%-20%	4.0%	4.0%	3.9%	3.9%
Net Financial Liabilities The ratio expresses the Financial Liabilities as a percentage of Operating Income.	Less than 80%	21%	15%	13%	18%
Asset Renewal Funding Ratio The ratio expresses the expenditure on Asset Renewals as a percentage of forecast required expenditure according to the Asset Management Plans.	90%-110%	92.5%	92.5%	93.0%	93.0%
Asset Test Ratio The ratio expresses Borrowings as a percentage of Saleable Property Assets.	Maximum 50%	17%	8%	7%	10%
Interest Expense Ratio Interest expense as a percentage of General Rates Revenue (less Landscape Levy).	Maximum 10%	2.0%	2.0%	2.0%	2.0%
Leverage Test Ratio The ratio expresses total Borrowings relative to General Rates Revenue (less the Landscape Levy).	Maximum 1.5 years	0.4 years	0.2 years	0.14 years	0.22 years
Cash Flow From Operations Ratio The ratio expresses Operating Income as a percentage of Operating Expenditure plus expenditure on Renewal/Replacement of assets.	Greater than 100%	103%	110%	110%	110%
Borrowings The ratio expresses Borrowings as a percentage of the Prudential Borrowing Limit (50% of Saleable Property Assets).	Less than 50%	34%	15%	13%	19%
Borrowings The ratio expresses Borrowings (Gross of Future Fund) as a percentage of the Prudential Borrowing Limit (50% of Saleable Property Assets).	Less than 50%	56%	40%	35%	41%

On track	Within range
At risk	May be within range but at risk of going outside of range
Off track	Outside of range

Treasury Reporting

The tables below present the debt and cash investment information as required by Council's Treasury Policy.

Table 1 shows the borrowing facilities taken out by Council. Council had nil borrowings as at 31 March 2025:

Borrowings Facility*	Available	Interest Type	Interest Rate	Current Borrowings	Change since previous report \$'000	Maturity Date
LGFA CAD 555	\$70m	Variable	5.35%	-	-	15/06/2033

* Note CAD facilities are flexible and allows Council to convert all or part of it into a fixed rate interest only loan for a maximum of 5 years.

Table 2 shows cash invested by Council. Council had \$21.287m in cash investments at 31 March 2025:

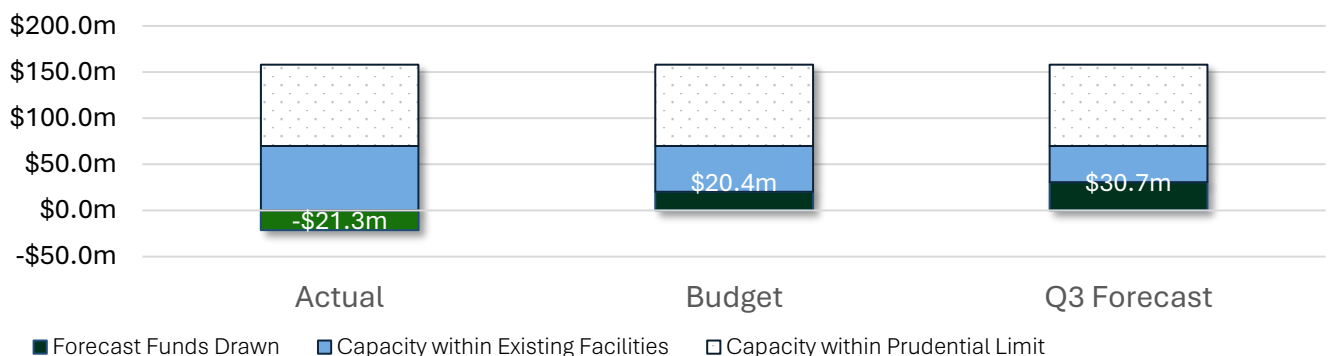
Cash & Cash Equivalents	Available	Interest Type	Interest Rate	Current Investments	Change since previous report \$'000	Maturity Date
LGFA General		Variable	4.40%	\$15.587m	\$15.494m	-
NAB		Variable	4.30%	\$0.074m	(0.400m)	-
CBA		Variable	4.10%	\$2.758m	(\$1.806m)	-
LGFA FT 63188		Fixed	4.95%	\$0.000m	(\$3.728m)	18/03/2025
LGFA FT 63189		Fixed	4.95%	\$0.000m	(\$15.000m)	18/03/2025
LGFA FT 64008		Fixed	4.69%	\$2.868m	\$2.868m	16/06/2025

Total cash position without the Future Fund offset (\$16.854m) would otherwise be \$4.433m cash surplus.

Table 3 provides the Prudential Limit Ratios as outlined in Council's Treasury Policy:

Prudential Limit Ratio**	Comments	Limits	YTD Actual
Interest Expense Ratio	Annual interest expense relative to General Rates Revenue (less Landscape Levy).	Maximum 10%	0.04%
Leverage Test	Total borrowings relative to annual General Rates Revenue (Less Landscape Levy).	Max 1.5 years	0 years
Asset Test	The percentage of total borrowings to Council's saleable property assets.	Maximum 50%	0%

Borrowings: showing current facilities against our prudential limit and forecasted position



Glossary

Budget

24/25 Budget: is the current adopted budget.

Financial Indicators: Measures used to assess Council's financial performance, to guide decision making on major projects, and ensure its continued financial sustainability.

Reallocation: Reallocation of funds from one source to another.

Reclassification: A change of a project categorisation to reflect the scope, size or funding source of a project (e.g. Renewal to Upgrade).

Retimed: Deliberate change of timing of a project into a future year based on an agreed decision.

Subsidiaries: Established by Council under Section 42 of the *Local Government Act 1999 (SA)* that operate under independent boards or organisations that the City of Adelaide either operates or supports.

Capital Works

New and upgrade: Works of a capital nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.

Renewal: Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.

Project Management Phases

Commit/Concept: A project plan is being finalised with scope, and greater understanding of budget timing and stakeholder management.

Design: Projects for which only the design phase will be undertaken in the current year, with construction occurring in another financial year.

Design/Detail Planning: The planning and design phase of a project, which includes activities such as project planning and technical design.

Build/Construct (also Deliver): The build and construction phase of a project, which includes activities such as tendering, and construction/creating an asset.

Practical Completion: The practical completion phase of a project where an area/asset is open and created in our asset system. Depreciation commences at this point.

On Hold: Project status indicating a decision of Executive or Council is required and cannot proceed until a decision is reached.

Types of Projects

Capital Project: A long-term project to establish, develop, improve or renew a capital project.

Strategic Project: Delivers the Strategic Plan and are generally 'once off' that have been prioritised to be delivered in a specific timeframe. Strategic Project budgets are operational in nature (not capital) and are aligned to a relevant service.

Appendix: Risk and Opportunities

Risks and Opportunities

There have been several risks identified in Quarter 3 that have impacted on Council operations.

The legislative change that required a roll out of new Automated Electronic Defibrillators is almost complete. The inspection requirements have resulted in a significant increase in effort with no additional budget or resource. As a result, the provision of some in-house services has ceased to free up resources to undertake this increased service.

New Aboriginal Cultural and Archaeological legislative reporting requirements are impacting on the project delivery timings for community buildings in Golden Wattle Park/Mirnu Wirra (Park 21W) and Mary Lee Park (Park 27B).

From a broader context, there is currently a high level of interest in external organisations collaborating with the Adelaide Economic Development Agency on various projects and opportunities. The agency does not have the capacity to effectively collaborate on many of these opportunities given the extent of the current work program.

There is no significant change in Australia's domestic economic environment, internationally however, the policy agenda of the Government of the United States of America and its potential impact on foreign trade, investment and consumer confidence is one that will continue to be monitored.

Safety and security are an ongoing risk in Rundle Mall with retail crime emerging as a significant issue. Multiple high-profile incidents have received media coverage with the negative sentiment beginning to emerge in consumer research initiatives. Rundle Mall will also see increased competition from suburban shopping centres such as with the Burnside Village \$350 million investment.

Resourcing, both internal and external, remains a challenge for progressing capital projects through design and construction. Internal resources continue to be supplemented with short term contract staff and external consultants and contractors have high workloads due to a busy time in the industry, with pricing remaining at post-covid levels.

All 2024/25 Community Impact Grants have been awarded with sixteen applications not successful in obtaining funding. There is potentially some risk of negative sentiment directed at CoA from the unsuccessful applicants.

The City of Adelaide has been successful with a total \$14.3 million of grants being awarded in the 2024/25 to assist with the delivery of our capital and strategic projects.

Appendix: Financial Statements

Statement of Comprehensive Income \$'000s	Adopted Budget	Q1	Q2	Q3
Income				
Rates Revenue	144,908	144,908	144,359	143,709
Statutory Charges	16,893	16,893	16,893	16,893
User Charges	67,399	67,567	68,271	70,033
Grants, Subsidies and Contributions	4,842	5,057	6,568	6,506
Investment Income	166	166	715	715
Reimbursements	150	150	150	150
Other Income	866	967	956	2,093
TOTAL INCOME	235,225	235,708	237,913	240,099
Expenses				
Employee Costs	86,220	86,489	83,584	78,879
Materials, Contracts and Other Expenses	81,973	82,187	86,952	93,138
Depreciation, Amortisation and Impairment	56,857	56,857	57,202	55,973
Finance Costs	808	808	808	2,742
TOTAL EXPENSES	225,858	226,341	228,546	230,732
Operating Surplus (Deficit)	9,367	9,367	9,367	9,367
Asset Disposal & Fair Value Adjustments	0	0	0	0
Amounts Received Specifically for New or Upgraded Assets	7,026	9,015	10,128	10,148
Net Surplus / (Deficit)	16,393	18,382	19,495	19,515
Changes in Revaluation Surplus – I, PP&E	0	0	0	0
TOTAL OTHER COMPREHENSIVE INCOME	16,393	18,382	19,495	19,515

Statement of Financial Position

\$'000s	Adopted Budget	Q1	Q2	Q3
ASSETS				
<u>Current Assets</u>				
Cash and Cash Equivalents	800	800	800	800
Trade & Other Receivables	45,116	19,556	19,740	19,921
Inventories	741	805	804	741
Other Current Assets	0	27,000	27,000	27,000
Total Current Assets	46,657	48,161	48,344	46,462
<u>Non-Current Assets</u>				
Financial Assets	679	839	839	839
Equity Accounted Investments in Council Businesses	2,258	4,386	4,386	4,386
Investment Property	2,968	3,165	3,165	3,165
Infrastructure, Property, Plant and Equipment	1,924,347	2,075,923	2,073,713	2,084,948
Other Non-Current Assets	1,306	0	0	0
Non-Current Receivable	0	0	0	0
Total Non-Current Assets	1,931,559	2,084,313	2,082,103	2,093,338
TOTAL ASSETS	1,978,216	2,132,474	2,130,446	2,141,800
LIABILITIES				
<u>Current Liabilities</u>				
Trade and Other Payables	19,071	23,829	24,059	25,026
Provisions	21,596	16,875	16,875	16,875
Borrowings (Lease Liabilities)	5,142	5,077	5,077	5,077
Total Current Liabilities	45,808	45,781	46,011	46,978
<u>Non-Current Liabilities</u>				
Trades and Other Payables	0	16,066	16,066	16,066
Borrowings	53,677	23,733	20,373	30,739
Provisions	2,103	2,058	2,048	2,048
Borrowings (Lease Liabilities)	30,922	34,241	34,241	34,241
Total Non-Current Liabilities	86,703	76,098	72,728	83,094
TOTAL LIABILITIES	132,511	121,879	118,739	130,072
Net Assets	1,845,705	2,010,595	2,011,708	2,011,728
EQUITY				
Accumulated Surplus	807,169	799,387	806,424	825,162
Asset Revaluation Reserves	1,004,383	1,171,996	1,171,995	1,171,995
Future Reserve Fund	34,154	39,212	33,288	14,571
TOTAL COUNCIL EQUITY	1,845,705	2,010,595	2,011,708	2,011,728

Statement of Changes in Equity

			2024/25	2024/25
\$'000s	Adopted Budget	Q1	Q2	Q3
Balance at the end of previous reporting period	1,829,312	1,992,213	1,992,213	1,992,213
a. Net Surplus / (Deficit) for Year	16,393	18,382	19,495	19,515
b. Other Comprehensive Income	0	0	0	0
Total Comprehensive Income	16,393	18,382	19,495	19,515
Balance at the end of period	1,845,705	2,010,595	2,011,708	2,011,728

Statement of Cash flows

			2024/25	2024/25
\$'000s	Adopted Budget	Q1	Q2	Q3
Cash Flows from Operating Activities				
<u>Receipts</u>				
Operating Receipts	232,801	254,465	256,487	258,491
<u>Payments</u>				
Operating Payments to Suppliers and Employees	(170,091)	(175,130)	(176,879)	(178,563)
Net Cash provided by (or used in) Operating Activities	62,710	79,335	79,608	79,928
Cash Flows from Investing Activities				
<u>Receipts</u>				
Amounts Received Specifically for New/Upgraded Assets	6,026	4,556	5,773	5,773
Proceeds from Surplus Assets	18,500	18,500	18,500	0
Sale of Replaced Assets	500	500	500	500
<u>Payments</u>				
Expenditure on Renewal/Replacement of Assets	(56,022)	(56,022)	(56,296)	(56,296)
Expenditure on New/Upgraded Assets	(56,489)	(66,570)	(64,427)	(56,613)
Capital Contributed to Equity Accounted Council Businesses	(320)	(320)	(320)	(320)
Net Cash provided by (or used in) Investing Activities	(87,805)	(99,356)	(96,270)	(106,956)
Cash Flows from Financing Activities				
<u>Receipts</u>				
Proceeds from Borrowings	30,084	23,733	20,373	30,739
<u>Payments</u>				
Repayment from Borrowings	0	0	0	0
Repayment of Lease Liabilities	(4,989)	(4,989)	(4,989)	(4,989)
Net Cash provided by (or used in) Financing Activities	25,095	18,744	15,385	25,750
Net Increase (Decrease) in Cash Held	0	(1,277)	(1,277)	(1,277)
plus: Cash and Cash Equivalents at beginning of period	800	2,077	2,077	2,077
Cash & Cash Equivalents at end of period	800	800	800	800

Uniform Presentation of Finances		2024/25		2024/25
\$'000s	Adopted Budget	Q1	Q2	Q3
Income				
Rates Revenue	144,908	144,908	144,359	143,709
Statutory Charges	16,893	16,893	16,893	16,893
User Charges	67,399	67,567	68,271	70,033
Grants, Subsidies and Contributions	4,842	5,057	6,568	6,506
Investment Income	166	166	715	715
Reimbursements	150	150	150	150
Other Income	866	967	956	2,093
TOTAL INCOME	235,225	235,708	237,913	240,099
Expenses				
Employee Costs	86,220	86,489	83,584	78,879
Materials, Contracts and Other Expenses	81,973	82,187	86,952	93,138
Depreciation, Amortisation and Impairment	56,857	56,857	57,202	55,973
Finance Costs	808	808	808	2,742
TOTAL EXPENSES	225,858	226,341	228,546	230,732
Operating Surplus / (Deficit) before Capital Amounts	9,367	9,367	9,367	9,367
Net Outlays on Existing Assets				
Capital Expenditure on Renewal and Replacement of Existing	(56,022)	(56,022)	(56,296)	(56,296)
Finance lease payments for right of use assets on existing assets	0	(4,989)	(4,989)	(4,989)
add back Depreciation, Amortisation and Impairment	56,857	56,857	57,202	55,973
add back Proceeds from Sale of Replaced Assets	500	500	500	500
Net Outlays on Existing Assets	1,335	(3,654)	(3,583)	(4,812)
Net Outlays on New and Upgraded Assets				
Capital Expenditure on New and Upgraded Assets	(56,809)	(66,890)	(64,747)	(56,613)
add back Amounts received specifically for New and Upgraded Assets	6,026	4,556	5,773	5,773
add back Proceeds from Sale of Surplus Assets	18,500	18,500	18,500	0
New Outlays on New and Upgraded Assets	(32,283)	(43,834)	(40,474)	(50,840)
Net Lending / (Borrowing) for Financial Year	(21,581)	(38,121)	(34,690)	(46,285)

City of Adelaide
25 Pirie Street, Adelaide

cityofadelaide.com.au
strategicplan@cityofadelaide.com.au